

YOUNG LEADERS PROGRAM

October 18-21, 2017
San Francisco



 FRENCH-AMERICAN
FOUNDATION
United States

 FRENCH-AMERICAN
FOUNDATION
FRANCE

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Le Maire

Bordeaux, le 29 Septembre 2017

A l'attention des Young Leaders

Aux bons soins de la
French American Foundation
28, West 44th street, suite 1420
10036 NEW YORK
UNITED STATES

Chers Young Leaders,

Un engagement imprévu m'a amené à renoncer à être parmi vous pour intervenir lors de votre séminaire annuel, à San Francisco, le 19 octobre prochain. Je le regrette d'autant plus que le programme qui vous a été préparé, consacré aux nouvelles technologies, présente un intérêt majeur.

Comme vous le savez, j'ai moi-même été un Young Leader, dans la première promotion de ce programme dont j'apprécie l'esprit : créer des liens personnels entre prescripteurs d'opinion afin de rapprocher nos deux pays, alliés indéfectibles depuis le départ, de Bordeaux, en 1777, du jeune Marquis de Lafayette pour défendre la cause des Insurgés, puis lors des deux guerres mondiales. J'en veux pour preuve une exposition qu'accueille actuellement le Centre Jean Moulin de Bordeaux, consacrée à "1917 : voilà les Américains !", que je vous invite à venir découvrir, ainsi que notre ville.

Je garde de ma participation au programme un souvenir riche et des liens d'amitié solides. C'est, par exemple, un point commun qui nous rapproche avec le Maire de notre ville jumelle de Los Angeles, M. Eric GARCETTI, lui-aussi ancien Young Leader.

Je vous souhaite donc de tirer tout le profit de votre participation à cette initiative de la French American Foundation, à la fois lors du séminaire qui vous réunira en octobre prochain et tout au long de votre carrière.

Je vous prie d'agréer, Chers Young Leaders, l'expression de ma considération distinguée.

Alain JUPPÉ

Toute correspondance
doit être adressée à

Monsieur le Maire
Mairie de Bordeaux
Hôtel de ville
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Engagée dans une démarche de développement durable, la Ville de Bordeaux ne se fournit qu'en papier et impression lablisés, certifiant de leur origine et de leur fabrication respectueuses de l'environnement.



ABOUT THE FRENCH-AMERICAN FOUNDATION

Since their founding in 1976, the French-American Foundation—United States and the French-American Foundation—France have been committed to strengthening French-American relations, and encouraging an active dialogue between our two nations. The Foundations bring together French and American leaders, policy makers and other professionals to exchange views on common problems and to create productive, lasting links between people which have a far-reaching effect in both countries. To accomplish these objectives, the Foundations arrange a wide variety of programs, including conferences, lectures, prizes, and its principal Young Leaders program, designed to explore and share innovative practices from both societies.

ABOUT THE YOUNG LEADERS PROGRAM

Created in 1981, the Young Leaders program is the flagship program of the French-American Foundation and continues to be central to the Foundation's success in deepening understanding between France and the United States. Its goal is to bring together young professionals, aged 30 to 40, whose achievements and leadership will enable them to play an important role in their country and in French-American relations. From its inception, the program has taken small groups of carefully selected up-and-coming leaders in government, business, the media, the military, and the cultural and non-profit sectors and provided them the opportunity to discuss issues of common concern and, most importantly, to get to know each other. Among Young Leaders alumni figure more than 525 influential men and women, many of whom have gone on to positions of significant responsibility.

CORPORATE AND FOUNDATION SUPPORTERS: FRENCH-AMERICAN FOUNDATION—UNITED STATES

The French-American Foundation is extremely grateful
for the leading partnership of the

AMERICAN EXPRESS FOUNDATION
in support of the Young Leaders program.

WE WOULD ALSO LIKE TO THANK
THE FOLLOWING CORPORATE SUPPORTERS:

PARTNERS:

Glassview

SPONSORS:

Suez North America

RATP Development

CONTRIBUTORS:

Boeing

IN-KIND CONTRIBUTORS:

Theory

DocuSign

La Boulangerie de San Francisco

French-American Chamber of Commerce of San Francisco

Wine Access

Château Angélus

Bloomberg Beta

Swiftly

Intel

ALUMNI CONTRIBUTORS: FRENCH-AMERICAN FOUNDATION— UNITED STATES

We are pleased to thank the Young Leaders alumni community for their generous contributions to the 2017 U.S. Young Leaders Fundraising Drive, led by **Julia Fromholz** ('11).

Jordan Becker ('14)	Stephenie Handler ('12)	Jamil Musa ('13)
Carol Bellamy ('81)	F Lane Harwell ('13)	Peter Najera ('01)
Thomas Bollyky ('10)	Robin Hickenlooper ('13)	Elena Pak ('14)
Cindy Carcamo ('13)	Auren Hoffman ('09)	Brad Schneider ('10)
Dalton Conley ('09)	Scott Holcomb ('12)	Lisa Simpson ('94)
Walter Cooper ('10)	Arthur House ('83)	Cynthia Smith ('09)
Denis De Graeve ('15)	Jane Kang ('10)	Douglas Snyder ('15)
Laura Efros ('04)	Roy Katzovicz ('09)	John Tien ('99)
Richard Fontaine ('15)	Nicholas Lane ('11)	Joseph Truesdale ('14)
Julia Fromholz ('11)	Colin McCormick ('12)	Wayne Tuan ('01)
Olivia Ha ('15)	China Moses ('13)	Bina Venkataraman ('15)
Scott Handler ('13)	Anjan Mukherjee ('10)	

ALUMNI ACKNOWLEDGEMENTS

We would also like to thank the alumni who helped shape the program with their contacts, advice, and participation. Thank you to Nik Reed ('13) for his continued guidance throughout the planning stages as well as for his organization of the tour and his generosity with his contacts and advice. Thank you to Yseulys Costes ('07) for inviting our Young Leaders to her home; to Remi El-Ouazzane ('09) for his advice and participation at Intel; to Scott Handler ('13) for guiding our cyber programming; to Auren Hoffman ('09) for his advice and participation with venture capital programming; and to Kirsten Bartok Touw ('10) for helping us find speakers for the venture capital session.

SPECIAL THANKS

Thank you also to the many members of the classes of 2016 and 2017 for their help inviting speakers, suggesting venues, organizing events, and sharing their ideas. They have shaped this program into an event that we all can enjoy.

**SPONSORS: FRENCH-AMERICAN
FOUNDATION—FRANCE**



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CONSULTANTS

EgonZehnder

NOTES

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WEDNESDAY, OCTOBER 18TH

8:00 AM – 10:00 AM

INTRODUCTION TO THE YOUNG LEADERS PROGRAM

Remarks by Allan Chapin, Chairman of the French-American Foundation—United States, and Christophe Labarde, Managing Director of the French-American Foundation—France.

Introduction of the program by Julia Fromholz (YL 2011), Nik Reed (YL 2013)

« Speed meeting » and ice breakers for Young Leaders and the team

LOCATION: The Fairmont Hotel, Crystal Room, 950 Mason Street, San Francisco 94108

Open to Young Leaders, Staff, Board members & Alumni

10:15 AM

DEPART BY BUS TO TWITTER HEADQUARTERS

10:30 AM – 12:00 PM

VISIT TO TWITTER AND DISCUSSION: TWITTER AND POLICY

SPEAKER: Tom Tarantino, Senior Public Policy Manager at Twitter

LOCATION: 1335 Market Street, Suite 900 (Floors 7-9), San Francisco 94103

Open to Young Leaders, Staff, Alumni (Julia Fromholz (YL 2011), Nik Reed (YL 2013)) and 3 Board members (Gary Cole, Evelyne Sevin, Ed Wallace)

12:05 PM

BUS DEPARTS TO SESSION 1

12:30 PM – 2:15 PM

SESSION 1: UNDERSTANDING THE VENTURE CAPITAL WORLD

Lunch provided

SPEAKERS: Ken Sawyer (Saints Capital), Jeremy Liew (Lightspeed Ventures), Camille Samuels (Venrock)

YOUNG LEADER MODERATOR: Auren Hoffman (YL 2009)

LOCATION: DocuSign headquarters, 221 Main Street, Suite 1500, San Francisco 94105

Open to Young Leaders, Staff, Alumni (Julia Fromholz (YL 2011), Nik Reed (YL 2013)) and 3 Board members (Gary Cole, Evelyne Sevin, Ed Wallace) and guests of the Foundation.

3:00 PM – 4:00 PM

WALKING TOUR OF DOWNTOWN SAN FRANCISCO

TOUR GUIDE: Del Seymour, “Mayor of the Tenderloin”

Meet at the entrance of the Proper Hotel

LOCATION: 1100 Market Street (between Charles J. Brenham Place and Jones St.)

Open to Young Leaders, Staff, Alumni (Julia Fromholz (YL 2011), Nik Reed (YL 2013)) and 3 Board members (Gary Cole, Evelyne Sevin, Ed Wallace)

4:15 PM

BUS DEPARTS TO NEXT SESSION

5:00 PM – 6:30 PM

SESSION 2: LEVERAGING TECHNOLOGY FOR URBAN PLANNING: A TALK WITH SWIFTLY AND RATP DEVELOPMENT

SPEAKERS: Jonny Simkin, Swiftly CEO and Founder; Catherine Chardon, RATP Development

YOUNG LEADER MODERATOR: Anne-Claire Legendre (YL 2017)

LOCATION: Swiftly Headquarters, 201 Spear Street #1600, San Francisco 94105

Open to Young Leaders, Staff, Alumni (Julia Fromholz (YL 2011), Nik Reed (YL 2013)) and 3 Board members (Gary Cole, Evelyne Sevin, Ed Wallace)

6:35 PM

BUS DEPARTS TO CONSUL GENERAL

7:30 PM

OPENING CEREMONY AT THE CONSUL GENERAL

GUEST SPEAKER: Astro Teller, CEO of Google X (YL 2007)

HOST: Emmanuel Lebrun-Damiens, French Consul in San Francisco

LOCATION: 100 Edgewood Avenue, San Francisco 94117

Open to Young Leaders, Staff, Alumni (Julia Fromholz (YL 2011), Nik Reed (YL 2013)) and 3 Board members (Gary Cole, Evelyne Sevin, Ed Wallace) and the Consul’s guests.

9:00 PM

FREE TIME

Bus departs to the hotel (optional)

THURSDAY, OCTOBER 19TH

7:45 AM

DEPARTURE TO BLOOMBERG BETA

Meet in hotel lobby

8:30 AM – 10:00 AM

NO PHONES

**SESSION 3: A CONVERSATION WITH JASON ELLIOTT,
CHIEF OF STAFF TO THE SAN FRANCISCO MAYOR**

YOUNG LEADER MODERATOR: Commissioner Penny Abeywardena (2017)

LOCATION: **Bloomberg Beta Headquarters**, 140 New Montgomery St., 22nd Floor

Open to Young Leaders and Staff only. Guest: Juan Carlos Cancina, San Francisco Office of Economic Workforce Development.

10:00 AM – 11:00 AM

A CONVERSATION WITH JANE KIM, DISTRICT SUPERVISOR

Open to Young Leaders and Staff only.

11:00 AM – 11:15 AM

WALK TO LA BOULANGERIE DE SAN FRANCISCO

Chez Nicolas Bernadi (YL 2017)

11:15 AM – 12:10 PM

BRUNCH AT LA BOULANGERIE DE SAN FRANCISCO

LOCATION: 222 Sutter Street, San Francisco 94108

Open to Young Leaders and Staff Only.

12:10 PM

BUS DEPARTS TO MOUNTAIN VIEW

Open to Young Leaders, Staff, Gary Cole, Evelyne Sevin

1:15 PM – 2:30 PM

VISIT TO 23ANDME HEADQUARTERS.

TOPICS: Genetic Screening, Privacy, and Security

SPEAKERS: Kate Black, Chief Privacy Officer; Debbie Alexander, Director of Business Development

LOCATION: 899 West Evelyn Avenue, Mountain View, CA 94041

Open to Young Leaders, Staff, and 2 Board members (Gary Cole, Evelyne Sevin)

2:30 PM

BUS DEPARTS TO INTEL IN SANTA CLARA

2:45 PM

ARRIVE AND CHECK IN AT INTEL

2:45 PM – 5:45 PM

**SESSION 4: INTRODUCTION TO ARTIFICIAL INTELLIGENCE,
AND MODERN MACHINE LEARNING AT INTEL**

LOCATION: **INTEL Headquarters**, 2250 Mission College Blvd., Building SC9-201, Santa Clara, CA 95054

2:45 PM – 4:00 PM

**A CONVERSATION WITH HANLIN TANG, ALGORITHMIS
ENGINEER AT INTEL**

4:00 PM – 4:30 PM

Coffee Break

4:30 PM – 5:45 PM

**A CONVERSATION WITH BLAISE AGÜERA Y ARCAS,
MACHINE LEARNING EXPERT AT GOOGLE**

MODERATOR: Remi El-Ouazzane (YL 2009)

Open to Young Leaders, Staff, and 2 Board members (Gary Cole, Evelyne Sevin)

5:50 PM

BUS DEPARTS TO EVENING RECEPTION

6:15 PM

EVENING RECEPTION

HOSTED BY Yseulys Costes (YL 2007)

LOCATION: 430 El Escarpado Avenue, Stanford, CA 94305

Open to Young Leaders, Staff, Gary Cole, Evelyne Sevin

8:15 PM

BUS DEPARTS FOR SAN FRANCISCO

9:15 PM

FREE TIME

FRIDAY, OCTOBER 20TH

7:45 AM – 9:00 AM

SESSION 5: SUSTAINABLE INVESTMENT/SOCIAL FINANCE BREAKFAST PANEL

SPEAKERS: Lori A. Keith, Portfolio Manager at the Parnassus Mid Cap Fund; Charles Ewald, Lecturer in Management at Stanford Business School; Eric Hallstein, Director of Conservation Investments at The Nature Conservancy

YOUNG LEADER MODERATOR: Alexander Slater (YL 2016)

LOCATION: Hotel, Crystal Room

Open to Young Leaders, Staff, and 3 Board members (Gary Cole, Evelyne Sevin, Jim Lowenstein)

9:00 AM – 9:30 AM

BREAK

9:30 AM – 10:30 AM

SESSION 6: VIDEO GAMES WITH A PURPOSE — GAMING DESIGN SESSION

Introductory session and video game exploration by Adrien Treuille (YL 2017)

10:30 AM – 12:30 PM

GAME DESIGN SESSION: PART II

LED BY: Dr. Robin Hunicke, CEO of Funomena

LOCATION: hotel, Crystal Room

***note: please bring your laptops or tablets to this session.**

Open to Young Leaders, Staff, and 3 Board members (Gary Cole, Evelyne Sevin, Jim Lowenstein)

12:30 PM – 1:30 PM

FREE TIME/LUNCH

1:35 PM

BUS DEPARTS TO SESSION 7

2:00 PM – 3:30 PM

SESSION 7: TECHNOLOGY FOR THE COMMON GOOD

SPEAKERS: Thibault Duchemin, Founder of Ava; Matt Mahan, CEO of Brigade

YOUNG LEADER PARTICIPANTS: Olivier Kamanda (YL 2017); Frédéric Mazzella (YL 2015)

LOCATION: DocuSign headquarters, 221 Main Street, Suite 1500, San Francisco 94105

Open to Young Leaders, Staff, and 3 Board members (Gary Cole, Evelyne Sevin, Jim Lowenstein)

3:45 PM

BUS DEPARTS TO CYBER SESSIONS

4:30 PM – 6:00 PM

CYBER SECURITY EDUCATIONAL SESSION LED BY YOUNG LEADERS

SPEAKERS: Aurelie Mei-Hoa Beaumel (YL 2016); Marc Sorel (YL 2016); Cara Lapointe (YL 2016) ; Tom Dillig (Business Interactive Games)

LOCATION: Hack Temple, 906 Broadway, San Francisco

Open to Young Leaders and Staff

6:00 PM – 8:45 PM

SESSION 8: PUBLIC CYBER SECURITY PANEL DISCUSSION

Followed by Reception

SPEAKERS: Matt Spence, Partner at Andreessen Horowitz and YL ('13); Andy Grotto, Research Fellow and William J. Perry International Security Fellow; John Davis; VP, Chief Security Officer-Federal at Palo Alto Networks; and Oren Falkowitz, Co-Founder and CEO of Area 1 Security.

MODERATOR: Reza Malekzadeh, General Partner at Partech Ventures

LOCATION: Hack Temple, 906 Broadway, San Francisco

Open to the public

8:45 PM

FREE TIME

Bus departs to the hotel (optional)

SATURDAY, OCTOBER 21ST

8:30 AM – 9:45 AM

SESSION 9: BREAKFAST DISCUSSION: WOMEN AND DIVERSITY IN THE TECH COMMUNITY

SPEAKERS: Elizabeth Scott, Social Media Marketing Manager, YI Technology and Kathryn Finney (YL 2017)

LOCATION: 930 Alabama Street, San Francisco, CA 94110

Open to Young Leaders, Staff, and other Board members (Gary Cole, Evelyne Sevin, Jim Lowenstein, etc.)

10:00 AM – 11:30 AM

SESSION 10: ADVENTURES IN ASTRONOMY

SPEAKERS: Lewis Pinault, Venture Partner at Airbus Ventures and author, “Mars Ahead: Our Race to the Red Planet,” Thomas Pesquet (YL 2017), Astronaut

LOCATION: 930 Alabama Street, San Francisco, CA 94110

Open to Young Leaders, Staff, Jim Lowenstein, Gary Cole, Evelyne Sevin and other board members.

11:30 AM

BUS DEPARTS TO LUNCH

12:00 PM – 3:00 PM

SESSION 11: FOOD AND SUSTAINABILITY: A LUNCHEON DISCUSSION WITH FEDELE BAUCCIO, CO-FOUNDER AND CEO OF BON APPÉTIT MANAGEMENT COMPANY

YOUNG LEADER MODERATORS: Nicolas Bernadi (YL 2017) of La Boulangerie de San Francisco and Stéphanie de Bouard-Rivoal (YL 2017) of Château Angélus

LOCATION: EPIC, 369 The Embarcadero, San Francisco, CA 94105

Open to Young Leaders, Staff, and 6 Board members

3:00 PM

BUS RETURNS TO HOTEL

3:30 PM – 6:00 PM

FREE TIME IN SAN FRANCISCO

6:00 PM – 9:00 PM

CLOSING CEREMONY AND RECEPTION

Remarks by Allan Chapin & Philippe Manière

LOCATION: The Battery, 717 Battery Street, San Francisco, CA 94109

Open to Young Leaders, Staff, Board, the alumni community, and FAF-invited guests

9:00 PM

FREE TIME

Bus departs for hotel (optional)

SUNDAY, OCTOBER 22ND

12:00 PM

CHECK OUT OF HOTEL BY NOON

BIOGRAPHIES OF YOUNG LEADERS



PENNY ABEYWARDENA
COMMISSIONER FOR INTERNATIONAL AFFAIRS,
NEW YORK CITY MAYOR'S OFFICE
2017

Penny Abeywardena is New York City's Commissioner for International Affairs. As head of the Mayor's Office for International Affairs, she leads the City's global platform from which it promotes its goals for a more just and accessible society, showcases the diversity of New Yorkers, and shares policies and best practices with the world.

Since her appointment in September 2014, the International Affairs team has launched a series of initiatives focused on connecting New Yorkers and City agencies to the diplomatic community as well as more effectively serving NYC's diplomatic corps, which is the largest in the world. Prior to joining Mayor Bill de Blasio's administration, Penny was the Director of Girls and Women Integration at the Clinton Global Initiative (CGI). During her tenure, she advised multinational corporations, philanthropists, NGOs and multilateral institutions to increase investments in gender-focused development initiatives while expanding the community of CGI members who incorporated the gender lens in their work. Before joining CGI, Penny worked in both development and programmatic areas for Human Rights Watch, the Funding Exchange and the Drum Major Institute for Public Policy.

Penny is a World Economic Forum 2016 Young Global Leader and a Term Member of the Council on Foreign Relations. She serves on the Board of Directors of the United Nations Development Corporation. In her personal time, Penny serves on the Innovation Advisory Committee for 92Y and on the Founding Member Committee of Lincoln Center's Global Exchange. She has previously served on the World Bank's Advisory Council on Gender and Development, and the Boards of Directors of Sakhi for South Asian Women, and Global Partners, Inc. Penny was a contributing author to Women in the Global Economy: Leading Social Change, and in 2012 was recognized by the United Nation's Decide Now Act (DNA) Summit as one of 101 Global Innovators for her work to put women's rights on the global political agenda. She is a graduate of the University of Southern California and completed her Master of International Affairs at Columbia University's School of International and Public Affairs.



AURÉLIE MEI-HOA BEAUMEL
CO-OWNER & CEO, BUSINESS INTERACTIVE GAMES (BIG)
2016

Auréli is Co-Owner and CEO of BIG, a Management Consulting & Custom Technology company based in Austin (Texas) and Paris (France), with deep expertise in Computer Science, Business, and Decision Making.

BIG creates innovative ideas and custom digital solutions to help leaders and organizations solve their most complex problems and enhance performance, across functions and sectors. It specializes in Digital Transformation, Data Strategy, Cyber Security, Analytics & Dashboards, War Games, IT Infrastructure & Modernization.

Auréli is an officer in the civilian reserve of the French Air Force and Cyber Defense. She serves as lead topic expert in the French-American Foundation Cyber Security Program. She worked previously at global strategy consultancy BCG across North America and Europe.

Besides entrepreneurship, she is passionate about Nature, adventure travel, and endurance. This includes running marathons in Greenland, dog-sledding through 1500km of Arctic wilderness, a 1000km horse trek in the Namib desert, exploring Spitsbergen's glaciers on skis, and scuba-diving with wild sharks in Cocos Island.

She graduated from Stanford University with a Master and Bachelor of Science with Honors in Symbolic Systems (Cognitive Science) and a Bachelor of Arts in Economics. Her honors research focused on Behavioral Economics. As a student violinist, she performed at the Sydney Opera House with the Stanford Symphony Orchestra.

She was born in Jakarta and has lived in Indonesia, Reunion Island, Silicon Valley, New York, Oslo, and Munich. She currently resides in Paris.



NICOLAS BERNADI
PARTNER, LA BOULANGERIE DE SAN FRANCISCO AND
FOUNDER, SITARI VENTURES
2017

Nicolas Bernadi started his career in 2001 with management consulting firm A.T. Kearney in Paris and then South Africa. Nicolas moved to California in 2004 to attend Stanford Business School.

In 2011, Nicolas joined La Boulange as a Partner and Board member to accelerate the growth of the retail and wholesale businesses. Along with founder Pascal Rigo, Nicolas managed the negotiation process that led to the acquisition of La Boulange by Starbucks in July 2012 for \$100mm.

Post-acquisition, Pascal Rigo became the General Manager of the \$1.5Bn North American Food business unit at Starbucks and Nicolas remained his right hand. He became the youngest Vice President at Starbucks and was appointed to lead the Product Development, Marketing and Manufacturing for the food category. In their roles, Pascal and Nicolas shaped the Food Vision and Strategy for Starbucks Food business unit, bringing uncompromised quality sourcing, craftsmanship at scale and generosity as key pillars for Food. They changed the entire supply chain, brought on board many new suppliers, elevating their production practices, and changed Starbucks' operational protocols at store level. The rollout of a new food program was led in record time and capital investment: instead of 5 years and \$400+mm investment, they were able to launch 40+ products with 30+ manufacturers in the 12,000 US stores in 2 years, at a fraction of the budgeted investment, and they doubled the food sales to \$3Bn.

In December 2014, Nicolas joined Munchery, the leading food start-up offering on-demand fresh chef prepared premium meals and 15-minute meal kits. As VP of Food, he was responsible for all the food operations and P&L. In April 2015, he and the management team raised \$90mm to accelerate the growth of the business.

In October 2017, Nicolas and Pascal Rigo reacquired 7 La Boulange stores and their 70k sq feet commercial bakery from Starbucks. Nicolas left Munchery in March 2016 and has been leading the business since then. They are expanding the retail footprint aggressively and are also focused on building a leading CPG bakery brand offering delicious, nutritious and affordable products available to the masses.

Nicolas has been investing in and advising many start-ups and food companies. He served as a Director on the Board of Pantry Retail (acquired by Byte Foods in May) and he is on the Board of Loving Cup. Along with Pascal Rigo, he cofounded Sitari Ventures in 2017 as a vehicle to invest in, incubate and operate food businesses.

Nicolas earned a Master of Science from Ecole Polytechnique, Paris in 2001, and a Master of Business Administration from Stanford Graduate School of Business in 2006. He lives in the Bay Area with his wife and four children.



CHARLES-ETIENNE BOST
PARTNER, A.T. KEARNEY
2016

Charles-Etienne Bost joined A.T. Kearney in 2004 and he is a global Partner of this strategy consultant firm, after election to Partner in 2014.

He started his career at Arthur Andersen / Ernst & Young, prior to joining A.T. Kearney. Between 2004 and 2016, Charles-Etienne served as a consultant on a broad range of projects, mainly in two industries: Consumer Goods – Retail and Industrials. Over this period, he worked mainly in France, USA, UK and Switzerland.

He is currently detached from A.T. Kearney, up to end 2017, and serves as an Executive at Coty, leading the worldwide post-merger integration between Coty and P&G Beauty.

Graduated from Ecole Nationale des Ponts et Chaussées, Charles-Etienne holds a master in Finance and is an alumni of Harvard Business School (PLD). He teaches Corporate Strategy at Sciences Po Paris.

Charles-Etienne is married and has three children.



STEPHANIE DE BOÜARD-RIVOAL
GENERAL MANAGER, CHÂTEAU ANGÉLUS
2017

Born in Bordeaux in 1982, Stéphanie de Boüard-Rivoal spent her childhood in Saint Emilion, close to the vineyards which had been carefully tended by seven generations of her family. As from these founding years, she was convinced that her future would be inextricably linked with Angélus.

Having graduated from Bordeaux's Faculty of Economics and then France's ESCP-EAP business school, Stéphanie de Boüard-Rivoal left for London to take up a post at UBS where she stayed until 2009, before joining the Swiss bank, Pictet. During these years she sharpened her taste for entrepreneurship, while enjoying opportunities to rub shoulders with enthusiasts of great wines.

Appointed a member of Angélus's Supervisory Board in 2009, Stéphanie de Boüard-Rivoal became actively involved in the management of the estate and in particular the promotion of Angélus in markets around the world.

Eager to widen her knowledge of vineyards and wine, she studied at London's prestigious Wine & Spirit Education Trust and was awarded its international Advanced Certificate diploma in 2011.

In 2012, the year of her thirtieth birthday, Stéphanie de Boüard-Rivoal left the Pictet bank in order to devote her time to the family business in France. On being appointed Assistant General Manager, she put in place her own projects, among which featured the acquisition of new plots of vines, the building of a new storage and vinification cellar, and the purchase of the Logis de la Cadène hotel-restaurant, which was recently awarded a Michelin star.

Currently General Manager of the estate, Stéphanie is carefully leaving her individual mark on the estate while continuing to travel around the world to promote, through the wines of Angélus, the excellence of French savoir-faire, to which she is firmly attached.



JAMES G. BROOKS, JR.
FOUNDER AND CEO, GLASSVIEW
2017

James G. Brooks, Jr. is the founder and CEO of GlassView, a mission-driven video platform set out to change the way advertisers reach top influencers, and get their videos watched, engaged with and shared.

During his thirteen year career in Digital Media, J.'s work has spanned from agency to publisher to now running the technology platform of

GlassView. He has risen through the ranks of the publishing powerhouse Conde Nast, where during his tenure he executed the majority of US digital advertising campaigns for Vogue and Wired online. Subsequent to Conde Nast, J. ran Business Development and Strategic Partnerships for Guest of a Guest. Most recently, J. was at the London based startup, Unruly Media, where he continued to foster his relationships with global 100 publishers and Fortune 500 advertisers, mastering the intricacies of running successful video campaigns.

In addition to his work in Digital Media, J. has two years experience in the financial services sector as an Associate at Morgan Stanley, where he worked in wealth management for a multi-billion dollar Barron's top 100 team with the primary responsibility of raising institutional and retail investment assets.

Throughout his career, J. has sought to forge strong connections between top tier publishers (and their audiences) and the advertisers who are seeking to reach those audiences.

J. is quite involved with the community, serving on the board of trustees for the French Institute Alliance Francaise and the junior boards of Carnegie Hall. His passions are traveling, marathon running, and attending concerts at Carnegie Hall. He lives with his partner on the Upper East Side.



OLIVIER BROSSELET
LIEUTENANT COMMANDER, MARINE NATIONAL
2016

Olivier Brossolet was born in France on July 8th 1980. He grew up in France and abroad, including in Egypt, where his father, a French Special Forces officer, was in posting. He joined the French Navy in 2001, and graduated from the French Naval Academy in 2003 with a Master of Science in Marine Engineering, after a training tour onboard the Helicopter Carrier FS Jeanne d'Arc. In 2004, he graduated the French Naval Special Warfare school.

His first assignment was to Commando Trepel, a French SEAL Team (Lorient, France). He was deployed in Afghanistan, under OEF command. This was his first experience with direct combat and leadership in operation.

He then attended the combat diver course in 2007. From there, he reported to "Commando Hubert" (Toulon, France), as SDV Platoon Commander from 2007 to 2009. While at Commando Hubert, he completed deployments in Africa (center and HOA) and Middle-East.

After a one-year assignment on board stealth frigate "Aconit", he attended the French Naval Special Warfare Staff Course in 2011, and reported to Commando Hubert as the Executive Officer. He was then deployed in Afghanistan, under ISAF.

In September 2012, Lieutenant Olivier Brossolet was assigned onboard LHD "Tonnerre" as French cadets' instructor, for a 5-months deployment towards Far East Asia. He was selected for promotion to the rank of Lieutenant Commander.

In August 2013, he joined the United State Naval Special Warfare SEAL Team 4, based in Virginia Beach, as personal exchange program officer. He spent 2 years conducting trainings with his American counterparts. He lived in Virginia Beach with his wife and his 4 children, immersing himself in the American culture.

In June 2015, he took command of "Commando Hubert", and left this unit in July 2017. He is now attending French War College in Paris.



FLORENCE CANE
MANAGING DIRECTOR, YANNICK ALLÉNO GROUPE
2016

Born to an artistic background, Florence Cane attended High School at the Ecole Alsacienne before studying law and taxation at Assas University. After obtaining a postgraduate degree in project management in Marseille, she entered Alain Ducasse Enterprises within the "Training and Consulting" branch.

Cane was charged with international development for six years before leaving to create her own culinary consulting firm, Chefs & Chefs. That year, she met Yannick Alléno, a three Michelin star chef who earned his recognition at the Meurice Palace in Paris. Together, they founded the Yannick Alléno group. The eponymous group strives to develop, both in France and abroad, modern solutions in the luxury hotel industry. This enterprise works through brands owned by the Pavillon Ledoyen, STAY and Terroir Parisien.

Florence Cane is now in charge of operations management of companies that, together, assemble more than 1200 employees spread amongst 18 restaurants that generate nearly €50M in revenue.



ADRIEN DE CHAISEMARTIN
DIRECTOR OF STRATEGY AND PERFORMANCE, GAVI:
THE VACCINE ALLIANCE
2016

Adrien de Chaisemartin is the Director of Strategy, Funding and Performance at Gavi, the Vaccine Alliance. This public-private partnership launched by the Bill & Melinda Gates Foundation in 2000 funds vaccines in the 70 lowest income countries and has contributed to save more than 7 million lives since its creation.

Adrien led the design and implementation of the 2016-20 strategy and operating model, which led to successfully raising \$10 billion at the replenishment conference hosted by Angela Merkel in January 2015. Prior to joining GAVI in 2011, Adrien worked McKinsey & Company in Johannesburg, South Africa. For 6 years Adrien supported the governments of Kenya, Tanzania, Ethiopia, Botswana and South Africa on programs in the areas of public health, economic development and agriculture.

Adrien holds a Master of Science from Ecole Polytechnique, and a Master of Applied Mathematics from Harvard University.



SOPHIE DE CLOSETS
PRESIDENT, ÉDITIONS FAYARD
2017

Sophie de Closets was appointed publisher of Fayard in 2014, after ten years as a fiction and non-fiction editor in house. She holds a diploma from the Ecole Normale Supérieure and a PhD in History and taught history at Sciences Po Paris. She is the editor in France of Hillary Clinton, Henry Kissinger, Bob Dylan, Elizabeth Strout, Leslie Jamison, and JP Delaney, among many others. She will publish, in France, the forthcoming books by former U.S. president Barack Obama and former first lady

Michelle Obama. She was named a "Chevalier dans l'Ordre National du Mérite" in 2017.



ERWAN DUPUY

**GROUP GENERAL DELEGATE FOR RUSSIA, UKRAINE
AND CIS COUNTRIES, SAINT GOBAIN
2016**

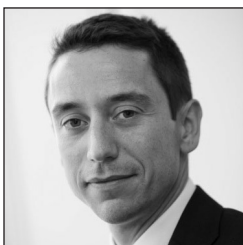
Erwan Dupuy currently represents Saint-Gobain's interests in Russia, Ukraine and CIS countries, and directly manages the Group's regional businesses of Construction Products. Since his early consulting days with McKinsey, he has built an industrial career across a wide range of functions and sectors: driving M&A initiatives at Shell Renewables,

restructuring manufacturing operations in Belgium, or shaping and implementing the sales & marketing strategy of the 2,5b€ flat-glass activity within Saint-Gobain.

Erwan is committed to coordinate business and public communities in order to respond to economic and environmental challenges within the construction industry, in his current role as President of the association of businesses for energy efficiency, as well as his previous responsibilities of President for both the European and the French mortar industry federations

Aside of his corporate responsibilities, Erwan holds a personal interest in the impact of digital disruptions on our civil societies and business structures. He is actively involved in screening start-ups, or co-developing training programs with bloggers and craftsmen. He is also very interested in agile organisations and management models that claim to "liberate companies".

Erwan graduated from Supélec as an electrical engineer and completed his M.Sc. at the Imperial College of London in 2000. He studied his MBA at INSEAD in 2004.



FRANK DEMAILLE

**PRESIDENT AND CEO, ENGIE NORTH AMERICA
2017**

Frank Demaille is the President and CEO of ENGIE North America Inc., the US and Canada business unit of the Paris-based energy group ENGIE. ENGIE employs 150,000 people worldwide and its revenues reach \$70Bn.

With 3,200 employees and \$4.5Bn in revenues, ENGIE North America manages a range of energy businesses, including electricity generation, natural gas distribution and sales, retail energy sales, and services to help their customers run their facilities more efficiently and optimize energy use and expense. ENGIE North America focuses more and more on renewables and energy efficiency.

Between 2014 and 2016, Frank served as the Executive Vice President of ENGIE's international division in charge of the business development of energy services activities all over the world. He led the teams that acquired companies in the US, Chile, Singapore and Australia.

He was previously the CEO of CPCU, the district heating system of Paris (4,200 MW, 600 km of network), and worked in Dubai, UAE, and Santiago, Chile, for ENGIE.

Before this, Frank held various positions in the French Ministry of Finance and as an advisor of the French Prime Minister François Fillon from 2007 to the end of 2009.

Frank graduated from the Ecole Polytechnique and the "Corps des Mines" in France and also obtained a master's degree in finance from Université Paris VI Pierre-et-Marie-Curie.

Frank is currently based in Houston, Texas.



JASON EL KOUBI

**EXECUTIVE VICE PRESIDENT, VIRGINIA ECONOMIC
DEVELOPMENT PARTNERSHIP
2017**

Jason El Koubi was recently named Executive Vice President of the Virginia Economic Development Partnership. He was previously President and CEO of One Acadiana, a non-profit economic development organization based in Lafayette, Louisiana, with a mission to improve the regional business environment and cultivate diversified economic

development. Under his leadership, the organization developed and successfully launched one of the most successful capital campaigns of its kind in the nation to deliver a new, nationally competitive economic development program for the nine-parish region, including substantial new activities in public policy and advocacy; business attraction, retention, and expansion; and urban revitalization.

Prior to One Acadiana, Jason served as assistant secretary of Louisiana Economic Development (LED) where he led initiatives that helped secure projects that are creating more than 63,000 new jobs along with more than \$28 billion in new capital investment, while dramatically improving Louisiana's position in virtually every state business climate ranking. Additionally, he managed LED's programs related to state economic competitiveness, business intelligence, community development, small business development, emergency response and recovery, and entertainment industry development.

He previously served as policy director of the Baton Rouge Area Chamber, where he directed policy and research operations during the response and recovery from Hurricane Katrina. Under his leadership, BRAC's policy research team won the top economic development research award in the nation for two consecutive years.

Jason is an outdoor enthusiast and has focused his volunteer service on education and the arts. He has lived, worked, or traveled in more than 35 countries and is a term member of the Council on Foreign Relations.

Jason earned a B.S. in Biological Engineering from Louisiana State University, where he was elected speaker of student senate and awarded the Chancellor's Medal for leadership. As a Rotary Foundation Ambassadorial Scholar, he earned an M.S. in Public Policy from the London School of Economics. He lives with his wife Allison and two sons in Lafayette, Louisiana.



KATHRYN FINNEY
MANAGING DIRECTOR AND FOUNDER,
DIGITALUNDIVIDED
2017

Kathryn Finney is the founder and Managing Director of digitalundivided (DID), a social enterprise that helps Black and Latina women own work, using innovation and technology as a tool. She is a White House Champion of Change and a past member of the National Advisory Council on Innovation and Entrepreneurship (NACIE)

appointed by U.S. Secretary of Commerce Penny Pritzker.

Named by Inc Magazine as one of the most influential women in tech, Kathryn is also a General Partner in the Harriet Fund, the first impact venture fund focused on investing in high potential Black and Latina women-led startups and the co-founder of the Harriet Angels Syndicate, an angel investment syndicate focused on providing the “first” investment to exceptional Black and Latina women founders. Over 50% of Harriet Angels are Black women who are new Angel investors.

An Echoing Green Global Fellow and Eisenhower Fellow, Kathryn started digitalundivided after selling her company, The Budget Fashionista, one of the first lifestyle blogs. Since 2013, DID has impacted over 2,000 people and helped raise \$25MM in investments. She led the pioneering research, “#ProjectDiane”, which drew widespread buzz for disrupting the dialogue around women of color and tech entrepreneurship. The 16-page report was widely shared and covered (Forbes, CNN, Fast Company, etc.) for quantifying the often overlooked state of Black women in the tech entrepreneurship space and is impacting policy from state houses to the White House.

The findings from #ProjectDiane put a unique spotlight on the problem of inclusion in the innovation space, leading digitalundivided to develop a “first of its kind” solution. digitalundivided’s BIG Innovation Center and its resident BIG Incubator is the only space and program dedicated to the growth of high-growth tech businesses founded by Black and Latina women. Located in Atlanta, the second cohort of the BIG Incubator starts in Spring 2017. The BIG Innovation Center also hosts numerous events, classes and programs for women in business and tech.

Kathryn has received numerous honors and awards including, Grace Hopper ABIE award, Marie Claire’s 10 Women to Watch in 2016, Entrepreneurs Magazine’s “Woman to Watch in 2016”, Ebony Power 100, Black Enterprise “40 under 40” list, and was inducted into Spelman College’s “Game Changers Academy.” In 2017, Kathryn received an Honorary Doctorate from Mount Holyoke College.

On February 26, 2015, Kathryn was honored by Manhattan Borough President Gale Brewer with the “Kathryn Finney Appreciation Day”.

A graduate of Yale and Rutgers Universities, Kathryn and her family live in New York City and Atlanta.



THOMAS D'HALLUIN
CEO, GENERAL PARTNER, AIRBUS VENTURES
2016

Thomas is the General Partner and CEO of Airbus Ventures based in Silicon Valley, with interest in astro-aero startups globally. With an Airbus tenure of fifteen years and counting, Thomas previously served as COO of Airbus Ventures, and as the Chief of Staff to the CFO of Airbus Group. Trained as an aerospace engineer, Thomas has worked in manufacturing, procurement, supply chain, and

finance roles throughout Europe and China, having lived in Shanghai for three years. Thomas holds an undergraduate degree in energy engineering, and a Masters of Science in mechanical engineering from McGill University. He lives with his wife and three children in Los Altos, CA.



AURÉLIEN HAMELLE
GENERAL COUNSEL, TOTAL
2017

Aurélien Hamelle is General Counsel of the French energy company Total SA. Before taking up his position as General Counsel, he was a regulatory and dispute resolution lawyer with various firms, including Allen & Overy as a partner in their Paris office.

He was involved in various high profile cases such as the “oil for food” case relating to the breaches of the embargo on Iraq at the end of the UN oil for food programme. He was also lead counsel in an insider trading case, the so-called “EADS” matter, that resulted in a landmark decision by the French constitutional court in 2015 that banned dual regulatory and criminal prosecution under French law on account of the same conduct.

As part of his current position, Aurélien oversees the whole legal department of the Total group (close to 500 lawyers) and deals with a wide array of matters (M&A, contracts, compliance, disputes, legal operations development...).

He is a teacher in “legal risks’ management and compliance” at the French Institute of Political Sciences (Sciences Po) and was formerly head of the criminal law and procedure curriculum at the Paris Bar professional training school.

A graduate of the Universities Paris-Nanterre and Paris-Dauphine in law and management and of Sciences Po, Aurélien is married and the father of two children. During his spare time, he enjoys riding motorbikes and is an ice hockey fan.



NICOLAS HAZARD
ENTREPRENEUR
2016

Nicolas Hazard is a serial entrepreneur.

He is the founder of INCO, a global organization for a new economy, inclusive and sustainable.

By working in 20+ countries on 4 main activities: investment fund (+100M€ under management), incubation programs (500 startups supported), workforce development (350 unemployed people trained) and media (5+M people inspired) >> INCO creates economic opportunities for ALL.

Nicolas has created Calso Inc., a social enterprise operating in California and Texas. His objective is to develop the French social know-how in the United States, particularly through the creation of social enterprises in the Silicon Valley. Thus, he launched a company, in partnership with Google and Ebay, which trains and recruits disadvantaged youth in the Bay area and a program to help veterans transition to the civilian work, by providing them with training and employment opportunities in the commercial drone industry.

Nicolas Hazard organizes each year the event IMPACT², the “Davos” of social entrepreneurship, which annually brings together nearly 1,500 political and economic decision-makers from 50 countries at Paris City Hall.

Nicolas has been elected Young Global Leader by the World Economic Forum (2015), by the French-American Foundation (2016) and the Franco-British Council (2017). He is also the President of the Strategic Council of the City of Paris and the author of several books and publications about the new economy (The Guardian, Le Monde, Stanford Innovation Review).



MERYL JOB
FOUNDER, VIDE Dressing
2016

Meryl Job is an American whose love of fashion and luxury brought her to Paris where she worked as a product manager at Chanel and L'Occitane en Provence. It was while trying to sell some of her own clothing and fashion accessories in her overflowing closet and finding no suitable sites on which to do so that she realized that there was a clear need for a specialized site that could appeal to fashion lovers where

they would feel comfortable buying and selling their pre-loved treasures. The idea to launch Videdressing was born. Meryl holds a BA from Sarah Lawrence College and a Master's from ESCP Europe.

Founded in 2009 by Meryl Job and Renaud Guillermin, Videdressing quickly established itself as a leading platform to buy and sell fashion and luxury items. The site counts more than 1 million members, nearly 1 million items in its catalogue, buyers and sellers from more than 100 countries worldwide and a team of 65 people in its Paris office.



OLIVIER KAMANDA
DIRECTOR OF LEARNING AND IMPACT STRATEGY AT
THE JOHN S. AND JAMES L. KNIGHT FOUNDATION
FOUNDER OF IDEAL IMPACT
2017

Olivier Kamanda is the director of learning and impact at the Knight Foundation. He was previously the director of Code.gov, America's platform for sharing and improving government software. Since early

2016, Olivier has also served as a White House Presidential Innovation Fellow. He is the founder of Ideal Impact, a civic-tech company that measures the emotional impact of news by giving readers an opportunity to volunteer, donate, advocate and support causes in real time.

Prior to Ideal Impact, Olivier served as a speechwriter to Secretary of State Hillary Clinton. Olivier practiced law as an investment funds attorney at White & Case LLP, representing investment managers in establishing private equity, real estate and hedge funds in emerging markets. He is also the founder and former executive editor of Foreign Policy Digest, an online magazine aimed at engaging young Americans in international affairs.

Olivier is a member of the board of directors of the Equal Rights Center, a 30-year old civil rights organization working to eliminate unlawful and unfair discrimination in housing, employment and public accommodations. He is the chair of the Dulles Justice Coalition, which provides rapid response information services to travelers and immigrants, and is a member of the board of trustees at Landon School. Olivier has also served on the board of trustees of Princeton University.

He is a former sous-chef at Miriam's Kitchen, a homeless services organization based in DC and a partner to The Way Home Campaign to end chronic homelessness. Olivier was named one of D.C.'s "Most Influential Leaders Under 40" by Washington Life Magazine in 2015.

Olivier earned his bachelor's degree in Operations Research and Financial Engineering from Princeton University and his law degree from the University of Pennsylvania Law School.



GASPARD KOENIG
PHILOSOPHER AND FOUNDER OF "GÉNÉRATION LIBRE"
2017

A graduate from Ecole Normale Supérieure (in Philosophy), Gaspard Koenig runs the classical liberal think-tank Generation Libre, which he created in 2013 and which has been ranked among the Top European Think Tanks in the 2016 Global Go-To Report. Prior to that, Gaspard worked as a speechwriter for the Finance Minister Christine Lagarde, and as a strategy adviser at the EBRD in London. He is the prize-winning

author of a dozen of novels and essays. He also writes a weekly column in Les Echos newspaper and teaches philosophy at Sciences Po University.



CARA G. LAPOINTE
SENIOR FELLOW AT THE BEECK CENTER FOR SOCIAL
IMPACT & INNOVATION AT GEORGETOWN UNIVERSITY
2016

Cara LaPointe is a Senior Fellow at Georgetown University's Beek's Center. Previously, she served as the Chief of Staff to the Deputy Assistant Secretary of the Navy for Unmanned Systems where she helped lead the Navy's efforts on unmanned and autonomous systems. She has worked as a Surface Warfare Officer and as an Engineering Duty Officer. Cara

served as a White House Fellow in the Office of the First Lady where she worked on developing public-private partnerships in support of veterans and military families. Cara is also passionate about volunteering and public service including extensive engagement in student outreach efforts promoting science, technology, engineering and mathematics. Cara holds a PhD awarded jointly from the Massachusetts Institute of Technology (MIT) and the Woods Hole Oceanographic Institution, MS and Nav Eng degrees from MIT, an MPhil from the University of Oxford, and a BS from the United States Naval Academy.



ELIZABETH LAPUMA
MANAGING DIRECTOR, ALVAREZ & MARSAL'S ASSET
MANAGEMENT PRACTICE
2016

Elizabeth LaPuma is a Managing Director in A&M's Asset Management practice and brings more than 15 years of investment banking experience, focusing on financial institution structuring and M&A. Over the course of her career she has been involved in landmark financial institution transactions

and assignments around the globe. Before joining A&M, Ms. LaPuma worked with BlackRock Financial Markets Advisory Group, where she was primarily responsible for more than 30 of the largest financial institutions, including banks, insurance companies, and private equity companies. There, she evaluated the balance sheets of the Greek banks in order to support their raising €10 billion. She supported clients in M&A deals such as the purchase of \$200 billion of mortgage servicing rights. Prior, she worked at Lazard leading teams in three of the ten largest bankruptcies during the financial crisis, as well as other significant M&A and restructuring assignments, including Lehman, Capmark, monoline insurers and Abitibi-Bowater.

In 2010, Ms. LaPuma was ranked 2nd among restructuring bankers globally. She has completed the sale of many public and private companies, buy-side advisories and fairness opinions, public and private debt and equity offerings, leading all phases of transactions and negotiated numerous merger and private placement agreements. She has structured complex financial transactions that addressed tax, rating agency, regulatory and accounting considerations. Ms. LaPuma earned both a B.S. in finance and an MBA from the Wharton School, and a B.A. from the School of Arts and Sciences, University of Pennsylvania, graduating from Wharton as a Palmer Scholar.



JÉRÉMIE LEFEVRE
PROFESSOR OF GENERAL SURGERY,
HÔPITAL SAINT-ANTOINE
2017

Jérémie Lefevre is a digestive surgeon in the Saint-Antoine Hospital in Paris, one of the top academic departments of surgery in France. He is Professor of General surgery since 2015 at the Pierre and Marie Curie University with a specialization in colorectal surgery.

After one year as Gold Medal of Surgery of Paris, he completed his medical degree in 2008. He spent one year as Fellow in Oxford before his PhD in Physiology at the Pierre and Marie Curie University in 2012. His main research areas are colorectal cancers, especially the familial syndromes, and inflammatory bowel diseases.

He has authored or coauthored more than 120 original articles in international journals, including *Annals of Surgery* and *Journal of Clinical Oncology* and given more than 80 invited oral communications in national and international congresses.



ANNE-CLAIRE LEGENDRE
CONSUL GENERAL OF FRANCE IN NEW YORK
2017

Anne-Claire Legendre took up her position of Consul General of France in New York on August 29, 2016. She is the first woman to hold this position. As Consul General, Ms. Legendre is in charge of promoting the influence and appeal of France across the tri-state area of New York, Connecticut, and New Jersey, as well as Bermuda. She serves a community of 80,000 French citizens, whose vitality actively

contributes to the visibility of France in the United States.

A native of Brittany, Anne-Claire Legendre is 37 years old. She graduated from the Institut d'Etudes Politiques in Paris, and holds degrees from Institut National des Langues et Civilisations Orientales (in Arabic) and the University of Sorbonne-Nouvelle in Paris (in modern languages and literature).

She previously served at the French embassy in Yemen in 2005-2006, before joining the Direction of the French Abroad at the Ministry of Foreign Affairs, where she contributed to developing consular cooperation between member states from the European Union.

From 2008 to 2010, she was in charge of bilateral relations with Algeria as part of the Direction of North Africa and the Middle East. She was then appointed to the Permanent Mission of France to the United Nations, where she served under the current French Ambassador to the United States, Mr. Gérard Araud, until 2013. As the Arab Spring upheavals placed the Middle East at the center of attention, she supervised negotiations on Syria, Lebanon, Israel-Palestine, and Iraq, at the Security Council of the United Nations.

In 2013, she was called to the cabinet of the Minister of Foreign Affairs and International Development, Mr. Laurent Fabius, where she served as Advisor on North Africa and the Middle East.



CLAIRE LÉOST
MANAGING DIRECTOR, LAGARDÈRE ACTIVE
2016

Claire Léost runs a division of Lagardère Active including leading brands such as Paris Match, le Journal du Dimanche, Télé 7 jours, selling more than 4 million copies of magazines each week. Her role consists in transforming traditional print-oriented magazines into multi-platform media brands.

She teaches corporate strategy to foreign students at Institut d'Etudes Politiques de Paris. She started her career at McKinsey & Co in 2000, after graduating from HEC and Institut d'Etudes Politiques de Paris. Moreover, she is very much invested in helping women who hold diplomas from prestigious learning institutions to accede to positions of power.

In March 2013, she published a book with Fayard, *Le Rêve Brisé des Working Girls* (The Shattered Dream of Working Girls). She is also co-president of the Linkaters foundation, dedicated to inclusive education, to combat the various forms of exclusion through education, help with job seeking and returning to work and support for entrepreneurship.



FANNY LETIER
EXECUTIVE DIRECTOR, BPI FRANCE
2016

Fanny Letier is an Executive Director, Small and mid-cap investments, within Bpifrance since March 2015. She also manages Bpifrance's advisory services and coordinates its accelerator programs for SMEs and mid-market companies. Fanny Letier previously held several positions within the French State Administration, including Deputy Director of the Cabinet of the Ministère du Redressement Productif (Industrial Recovery Ministry) in 2012-2013, Secretary General of the Interministry Committee on Industrial Restructuring in 2010-2012, and various positions within the French Treasury, relating to financial regulation. She was a financial advisor at the office of the French permanent delegation to the European Union in Brussels between 2008 and 2010. She is a member of the boards of directors of Nexans Group, BioMerieux Group and the Alliance for Industry of the Future.

Fanny Letier is a graduate of Sciences Po Paris and the Ecole Nationale d'Administration (ENA).



CAMILLE LEVY
EXECUTIVE PRODUCT LEADER, GE POWER
2017

Camille Levy is Executive Product Leader at GE Power. She drives growth and profitability for GE Boiler and Air Quality Control Systems product portfolio within Steam Power Systems, General Electric's business focusing on coal power plants. Her current role spans from product engineering to manufacturing and supply chain, up to commercialization, working with global teams in the United States, Europe, India and China.

Camille is passionate about the energy industry: power generation and transmission, clean and low carbon technologies, and smart grid. She started her career as an energy economist with CERA, a US boutique consulting firm. She advised government, utilities and energy companies in Europe and the Middle-East on regulatory issues and market entry strategies. She joined Alstom Corporate Strategy in 2007, where she drove growth and diversification initiatives at the Group level and launched Alstom Innovation program. She then held several roles in finance, tendering and as integration manager for Alstom Grid business. From 2011 to 2015, she was Sales Director for France where she serviced critical equipment for France's 58 nuclear plants. With Alstom integration into General Electric, she joined GE Steam Power Systems in November 2016.

Camille is also very engaged in promoting women in business and in the energy industry in particular.

Camille graduated from HEC School of Management with a MSC in Management and from Paris Dauphine with an MSc in industrial economics.



GUILLAUME LIEGEY
CO-FOUNDER AND CEO, LIEGEY MULLER PONS
2017

Guillaume Liegey is the co-founder and CEO of LMP (Liegey Muller Pons). LMP has developed technological solutions to analyse and influence local public opinion. Over the past four years, more than 1,000 political and business clients in 6 European countries have used LMP's software.

Prior to LMP, Guillaume was National Field Director for François Hollande's 2012 presidential campaign and worked for McKinsey & Company in Paris and Boston.

He is a lecturer at Sciences Po Paris, where he teaches a course on electoral campaigns. Guillaume is a graduate of HEC Paris and Harvard Kennedy School of Government.



FRÉDÉRIC MAZZELLA
FOUNDER AND PRESIDENT OF BLABLACAR
AND WONDERLEON
2015

Frédéric Mazzella is Founder & President of BlaBlaCar, the leading European ridesharing community that connects drivers with empty seats and people traveling the same way, so they can share their cost. Today, with more than 50 million members worldwide and several million people transported per month, BlaBlaCar is making road travel

social, money-saving and more sustainable. Frédéric is also Founder & President of WonderLeon, the European recruiting program for international talent in the digital sector.

Frédéric holds an MBA from INSEAD, a Masters of Science in Computer Science from Stanford and a Masters of Physics from ENS Ulm (Normale Sup). Prior to founding BlaBlaCar he worked for 3 years as a scientific researcher, at NASA (USA), and NTT (Japan). Frédéric is a regular speaker in international conferences and medias (CNN, Bloomberg, CNBC....) on the theme of sustainable development, entrepreneurship, global marketplaces and building trust in online communities. Frédéric is also an accomplished classical pianist and tweets @mazaic.



NICOLAS MÉARY
MAYOR OF BRÉTIGNY-SUR-ORGE
2016

Since 2014, Nicolas Méary has served as Mayor of Brétigny-sur-Orge (26,000 inhabitants 30 kilometers south of Paris).

He was elected Vice-President of Conseil Départemental de l'Essonne in 2015. He also holds the office of Deputy General Secretary of UDI (center right).

After having started his career with Boston Consulting Group, he created an innovative company specialized in training impact optimization.

Formetris counts today 35 employees in France and in the United States.

He holds master's degrees from École Polytechnique, Ensae and Stanford University, where he specialized in economics and applied mathematics. He is 41 years old.



JOCELYN MOORE
SENIOR VICE PRESIDENT OF PUBLIC POLICY AND GOVERNMENT AFFAIRS, NATIONAL FOOTBALL LEAGUE (NFL) 2016

Jocelyn Moore serves as the NFL's Senior Vice President of Public Policy and Government Affairs. In this capacity, she leads the league's public policy and legislative agenda and coordinates closely with NFL clubs on local and salient legislative and regulatory issues.

Prior to joining the NFL, Jocelyn served as a Managing Director in The Glover Park Group's Government Affairs Division and spent 15 years in the United States Senate, most recently as the Deputy Staff Director of the United States Senate Finance Committee. As a member of Senator Ron Wyden's senior leadership team, Jocelyn advised on all issues before the Senate Finance Committee relating to taxes, health care, energy, human services, pensions, Social Security, transportation and trade. While at the Senate Finance Committee, she led efforts to enact the Bipartisan Congressional Trade Priorities and Accountability Act (TPA-2015), the Medicare Access and CHIP Reauthorization Act, the Improving Medicare Post-Acute Care Transformation (IMPACT) Act, and the Achieving a Better Life Experience (ABLE) Act.

Prior to joining the Senate Finance Committee, Jocelyn served as Senator Wyden's Deputy Chief of Staff and Policy Director and as Legislative Director for Senator John D. Rockefeller IV. As Senator Rockefeller's long-time health policy advisor, she led the Senate Finance Subcommittee on Health Care, helped write key portions of the Affordable Care Act, and led bipartisan efforts to reauthorize the Children's Health Insurance Program.

Jocelyn began her career in the office of Senator Zell Miller and later worked as a senior policy advisor to Senator Bob Graham.

Jocelyn is a two-time graduate of the University of Florida, where she received a Bachelor's Degree and Masters of Education.



MICHAEL MORALES
WHITE HOUSE FELLOW, SENIOR ADVISOR TO THE ADMINISTRATOR, U.S. SMALL BUSINESS ADMINISTRATION, AND LIEUTENANT COLONEL, U.S. AIR FORCE 2017

Michael Morales is a Lieutenant Colonel and pilot in the United States Air Force. He is currently serving as a White House Fellow placed at the U.S. Small Business Administration, where he leads major strategic partnerships such as the Small Business Technology Coalition and is

the senior policy advisor on agency efforts in Puerto Rico.

He recently served as Commander of the 538th Air Expeditionary Advisory Squadron in Kabul, Afghanistan. In this capacity, he led a highly skilled, multinational combat flying advisory team responsible for the development of the entire Afghan Air Force airlift capability. Mike has spent his career working with and advising political and military leaders around the world; he has led teams with diverse missions ranging from planning and executing all U.S. military exercises in Central, South America, and the Caribbean to building partnerships with air forces throughout Europe, Asia, and Africa. Mike piloted C-17s and C-130s on over 200 combat airlift missions into Afghanistan and Iraq, and earned the prestigious Airlift/Tanker Association Young Leader Award and the Air Force Association Company Grade Officer of the Year. Mike earned a bachelor's degree from the U.S. Air Force Academy, an M.A. in Religion and a Master of Divinity from Liberty University, and an M.S. in Logistics from the Air Force Institute of Technology. Mike is a member of Cru Military, Mensa, and the Global Leaders tier of Young Professionals in Foreign Policy. He and his bride and four sons live in Vienna, Virginia.



photo credit: ESA/NASA

THOMAS PESQUET
ASTRONAUT 2017

Thomas Pesquet is an ESA astronaut of French nationality. A graduate of the École Nationale Supérieure de l'Aéronautique et de l'Espace (Toulouse, France), he first worked as an aerospace engineer in Spain and for the French space agency (CNES). In 2009, he was the youngest of the six Europeans selected to form the new class of ESA astronauts. Basic training includes fluid science, material engineering, medical training and intercultural communication, among others. In 2014 he was assigned to a six-month long mission on the International

Space Station as a flight engineer.

After two years of intense training in Europe, North America, Russia and Japan, he launched from Baikonur on November 17, 2016. Alongside Soyuz Commander Oleg Novitskiy and the soon-to-be NASA record holder Peggy Whitson, he took part in an international crew composed of scientists, engineers and pilots. Thomas Pesquet worked daily on scientific experiments in the Station's cutting edge laboratories in a variety of fields from neurology to biology and took part in the maintenance of the spaceship, orbiting at 28000 km/h. After 196 days in space, he returned to Earth in June 2017.

He took advantage of the wide audience enabled by the power of social networks to keep the public updated on his mission and alert them to the dangers of global warming.

He speaks 5 languages and is learning Mandarin. Thomas Pesquet is a UNICEF France ambassador.



JESUS SALAZAR
CO-FOUNDER, PRESIDENT, AND CEO OF PROSONO 2016

Jesus Salazar is the Co-founder, President, and CEO of Prosono, a consulting firm that helps organizations to align their strategies, people, and systems for the rapidly changing future and leverages its success as a business to drive positive community impact. Throughout his career, Jesus has developed, architected, managed, and serviced various large projects for customers such as Yamaha, Blockbuster,

Hotels.com, Intertel, Frontier Airlines, Chipotle, UDR, Interstate Batteries, Microsoft, CoBank, Duke Energy, GameStop and others.

In addition to his professional career, Jesus Salazar is heavily involved in education reform and economic development within Colorado. In 2009, at the request of Lt. Governor Barbara O'Brien, he co-chaired the "Turning Around Struggling Schools" sub-committee for Colorado's Race to the Top application in hopes of being awarded 300-500 million dollars to apply towards innovative education reform. Jesus also is the co-chair of A+ Colorado, a not-for-profit civic organization founded by Federico Pena to help Colorado transform its public school districts into the best in the country. Jesus also sits on the board of Colorado Succeeds, a group of local business leaders, who have joined forces to make sure our education system works better and smarter for all the people of Colorado. Jesus also sits on the board of the Rocky Mountain Public Broadcasting System, whose mission is to enrich the lives of Coloradans through engaging and essential programs, services and community partnerships that inform, enlighten and entertain.

Jesus is married to Kaylee and has two hairy, four-legged children. When not working to building his dream company, he is most likely working on education related issues. Jesus believes that poverty is the root cause of most of our social challenges and educational equity is the best way to break the cycle that many families are stuck in. Jesus is an avid backpacker and loves exploring the wonderful outdoors every chance he gets.



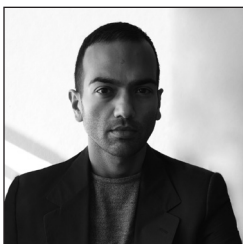
ERIC SCHAEFER
MANAGING DIRECTOR, EURAZEO
2016

Eric Schaefer is a Managing Director of Eurazeo Capital. He joined the private equity team of Eurazeo in 2004 and has been working on several investment opportunities and monitoring portfolio companies in various industry and services sectors. At Eurazeo, Eric Schaefer has participated in the acquisition or the monitoring of the following companies: Eutelsat, B&B Hotels, Europcar, Elis and Asmodee, CPK

(Carambar & Co.) and Trader Interactive. He is based in New York since August 2016.

He sits on the board of directors of Europcar Groupe SA, Asmodee Group SAS, CPK SAS and Trader Interactive. He has been named in Dow Jones 'Private Equity News' list of 40 Under 40 Rising Stars of Private Equity for 2015.

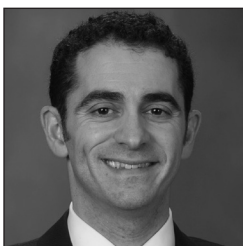
Eric is a former student of École Polytechnique and HEC.



SIDDHARTHA SHUKLA
CMO, FAST RETAILING
2016

Siddhartha Shukla is a fashion industry executive who has worked in New York and Paris with Gucci, Yves Saint Laurent and Reed Krakoff prior to joining Fast Retailing as chief marketing officer in 2013. As a member of the senior leadership team, Mr. Shukla oversees product strategy, business development, marketing, and communications initiatives for Theory and Helmut Lang globally. He received his bachelor's degree with honors

in anthropology and English literature from Yale University in 2000. Mr. Shukla sits on the board of the Metropolitan Opera and the Salzburg Easter Festival. He resides in New York and Paris.



ALEXANDER SLATER
SENIOR FINANCE OFFICER, WORLD BANK TREASURY
2016

Alexander Slater's professional expertise covers the areas of international affairs, law, government and politics. He served as an advisor to World Bank Group President Jim Yong Kim, specializing in strategy, communications and policy, with a focus on development finance, conflict, fragility, and gender equality.

Previously, Alexander was a counsel in the New York office of O'Melveny & Myers, where he represented Fortune 100 corporations, non-profit organizations and individuals in criminal and congressional investigations. He also had a significant pro bono practice, providing legal assistance to Holocaust survivors, the disabled, and families of deceased military veterans.

Before working at O'Melveny, Alexander served as a legislative assistant for foreign policy and veterans affairs, speechwriter, and deputy communications director to U.S. Senator Charles Schumer; as a law clerk to Judge Barrington Parker on the U.S. Court of Appeals for the Second Circuit and to judges at the United Nations International Criminal Tribunal for Rwanda in Tanzania; and as a special assistant to the Commissioners of the Departments of Transportation and Consumer Affairs at the City of New York, where he was an Urban Fellow.

Alexander holds degrees in history, international relations and law from Yale, Oxford and Harvard, and is a term member of the Council on Foreign Relations. He was born in New York City, grew up in Toronto, and currently lives in Washington, DC.



MARC A. SOREL
SENIOR ENGAGEMENT MANAGER AT MCKINSEY
& COMPANY
2016

Marc Sorel serves investors, government agencies, and non-profits on strategy, organization, and technology topics. He is a General Manager of McKinsey Cyber Solutions, the firm's cyber-security startup. Concurrently, Marc serves as a U.S. Navy Reserve Information Warfare Officer.

Previously, as a civil servant Marc worked for the U.S. Departments of State, Defense, and Homeland Security, and the United Nations in the US, Austria, Israel, and the West Bank. He has published with the Georgetown Journal of International Affairs, The Yale Globalist, The Baltimore Sun, and others on matters of national security and foreign policy. Marc is a term member of the Council on Foreign Relations and a non-resident fellow of the Georgetown Center on National Security and the Law. He holds a B.A. in History with distinction from Yale, and a J.D.-M.S.F.S. joint degree from Georgetown University, with distinction in the M.S.F.S. program at the Walsh School of Foreign Service, where he served as a Teaching Assistant to former U.S. Secretary of State Madeleine K. Albright. The proud son of two immigrants, one of whom spent two years studying medicine in France before immigrating to the US, Marc was born and raised in the Washington, DC area, where he currently resides. He is an avid (but out of practice) jazz pianist.



MAURA CORBY SULLIVAN
FORMER ASSISTANT SECRETARY, U.S. DEPARTMENT OF
VETERANS AFFAIRS
2016

Maura Corby Sullivan is a former Assistant Secretary at the U.S. Department of Veterans Affairs, appointed by President Obama in 2014. Ms. Sullivan is a former Marine Corps Officer and Iraq War veteran.

In addition to her service at the VA, Ms. Sullivan held a number of senior national security roles in the Obama Administration serving as the Assistant to the Secretary of Defense and Senior Advisor to the Secretary of the Navy, Ray Mabus, at the Pentagon. Ms. Sullivan led global teams of more than 2,500 civilian and military employees and served as a principal advisor to two cabinet-level secretaries on matters of Intergovernmental Affairs, Public Engagement, Communications, & Adaptive Sports, as well as Mental Health, Military Family, and Gender Integration policies. Ms. Sullivan was awarded the Distinguished Civilian Service Award by the Secretary of the Navy.

Ms. Sullivan has significant management experience in the private sector having previously served as an executive at PepsiCo where she held a number of general management roles, including leadership of multiple regional food & beverage retail businesses spanning Massachusetts, New Hampshire, and the greater New England area.

In 2010, President Obama appointed Ms. Sullivan to The American Battle Monuments Commission (ABMC) where with her fellow commissioners she was responsible for America's overseas military cemeteries and memorials. The Commission was accountable to the President and to Congress for the management of more than 40 U.S. government teams and sites in 15 countries. Ms. Sullivan also served as a trustee of the Soldiers' Home of Chelsea, MA, appointed by Governor Deval Patrick.

In addition to her public appointments, Ms. Sullivan has held leadership positions in several organizations including The Harvard Kennedy School Center for Public Leadership, The Harvard Business School Association of New England, and Even Ground, where she raised awareness for children in Africa orphaned by AIDS. Ms. Sullivan is a term member on The Council on Foreign Relations and was named by HillVets to the Top 100 National List of Influential Veteran Leaders in 2014. Ms. Sullivan has lectured at the University of Chicago's Institute of Politics, published in The Hill, and has appeared on PBS News Hour and in Fortune Magazine.

Ms. Sullivan holds an MBA from Harvard Business School and an MPA from the Harvard Kennedy School, where she was a John F. Kennedy Fellow, George Fellow, and Teaching Assistant to David R. Gergen. Ms. Sullivan holds a BA from Northwestern University, which she completed on a Marine Corps ROTC scholarship.



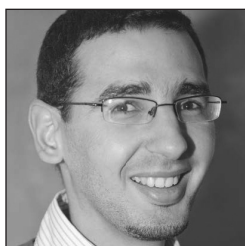
ADRIEN TREUILLE

**ASSISTANT PROFESSOR, CARNEGIE MELLON UNIVERSITY
2017**

Dr. Adrien Treuille has been VP of simulation at Zoox, ran a Google X project in artificial intelligence, and was an Assistant Professor of Computer Science and Robotics at Carnegie Mellon University. He is the co-creator of Foldit and Eterna, crowdsourcing platforms which have enabled over a million computer gamers to help solve real scientific problems. He has given invited talks around the world,

including to the President's Council of Advisors on Science and Technology, and has won numerous scientific awards, including the MIT TR35.

In 2013, a PBS/NOVA-produced documentary segment about Dr. Treuille's life won the AAAS Kavli Award (the "Pulitzer Prize of scientific journalism"). In 2016, he was featured in *Lo and Behold*, a Werner Herzog documentary about the Internet.



ADNÈNE TROJETTE

**EXECUTIVE DIRECTOR OF LIBERTÉ LIVING-LAB
2016**

Mohammed Adnène TROJETTE (call him Adnène) is a Financial Judge at the French Cour des comptes. Currently the Executive Director of Liberté Living-lab, an incubator/accelerator in Paris dedicated to "Tech for Good," he used to be private secretary to Didier MIGAUD, the Court's First President. He is a Computer Science Engineer who graduated from Centrale Paris. He is also a former student at Sciences

Po and École Nationale d'Administration.

Adnène is on the board of a NGO involved in the support to refugees and asylum seekers and a NGO contributing to the Tunisian democratic transition. He is a member of the Debian GNU/Linux Project (a universal, Free, Libre and Open Source Operating System) and teaches the impact of the digital revolution on the public sector.

In 2013, he published a report to the Prime minister that reoriented France's Open Data strategy and law.



PHILIPPINE DE T'SERCLAES

**GLOBAL VICE PRESIDENT FOR DIGITAL ENERGY MANAGEMENT & PARTNERSHIPS, SCHNEIDER ELECTRIC
2017**

As Global Vice-President for Digital Energy Management & Partnerships at Schneider Electric, Dr. Philippine de T'Serclaes is responsible for driving strategy and partnerships to accelerate the transformation to a sustainable energy future. Among the stakeholders she engages with are digital, institutional, financial, and academic partners, as well as strategic

customers. A 25bn€ company, Schneider Electric (SE) is the world specialist in energy management and automation technologies. In addition to running these partnerships, Philippine is Sherpa to the Chairman and CEO and leads the G20/B20 cycles, OECD & Green Ministerial cycles, as well as strategic initiatives and customer engagement.

Prior to joining SE, Philippine was Executive Director at Aequero. She started her career in investment banking (Rothschild/ JPMorgan) and was Senior Finance Expert for the International Energy Agency (IEA) from 2006 to 2011.

She was on the board of the World Energy Council from 2013 to 2016. She was awarded the Rising Talent 2016 of the Women Forum for Economy and Society; the Future Energy Leaders' 2017 by the Cambridge Energy Research and Associates (CERA), and the Choiseul #100 Economic Future Leaders' 2017. She was expert reviewer of the IPCC 2007 and speaker at the Al Gore Solution Summit 2008. She holds a PhD in Economics from La Sorbonne, a MSc from the London School of Economics (LSE) and a 1st Honors BA in Political Science from McGill University.



DAVID VAILLANT

**MANAGING DIRECTOR AND DEPUTY HEAD OF EMEA BANKING, BNP PARIBAS
2017**

David started his career as an attorney with one of the largest M&A law firms, Skadden. He also worked for the French supreme administrative court. He later joined the Central bank, where he led the analysis of large transactions in the financial sector (postal bank creation, NYSE/Euronext merger, etc.), and drafted regulation with

the French Treasury and Department of Justice. David then joined BNP Paribas CIB as an investment banker. As such, he advised on some of BNP Paribas' key acquisitions, and developed the emerging markets franchise.

As Managing Director and Deputy Head of EMEA Banking, David now oversees M&A, restructuring and capital markets transactions across the entire region. He also spearheaded the development of the State advisory and restructuring practice, notably advising the Greek Ministry of Finance and Central Bank of Portugal during the financial crisis.

He is a frequent speaker and contributor to financial and public policy issues, and has taught law, finance, advanced and international macroeconomics at HEC and Sciences Po. Drawing from his personal experience, David has been involved in, and developed, social entrepreneurship programs focusing on equal opportunity in education, and co-founded a non-profit organization that implemented one of the most ambitious mentoring programs for students in underprivileged areas. Lastly, David is a keen music enthusiast. He was COO/CFO of an online streaming start-up, and has recently founded a non-profit organization supporting jazz and innovative musical projects.

David graduated from HEC, Sciences Po, Ecole Normale Supérieure/EHESS, Sorbonne and Assas Universities, and is admitted to the Paris Bar.



MELINDA WANG
CONTEMPORARY ART CURATOR, ANGEL INVESTOR
2016

Melinda Wang is an independent curator, angel investor and attorney. She is the Founder and Principal of MW Projects, a cultural production and art advisory firm dedicated to bringing contemporary art to historic sites, non-traditional venues and liminal spaces. Recent large-scale projects include exhibitions aboard the S.S. Lilac, a 1933 steamship, and in an 1897 French Gothic building in midtown Manhattan. She

was previously the Executive Director of New York Artists Equity Association, a non-profit organization founded in 1947 to promote opportunities for artists, and founded Equity Gallery in 2015.

A strategic advisor to several startups in the fintech, SaaS, consumer internet and private social networking spaces, she is also an active angel investor and part of Pipeline Angels, a women investors network focused on social impact businesses.

Melinda has been practicing corporate law for 15 years. She was previously Senior Vice President at XL Group plc (NYSE: XL), where she was the lead attorney on capital markets, mergers & acquisitions, corporate finance and corporate governance matters. Prior to XL, she was associated with Cravath, Swaine & Moore LLP and Willkie Farr & Gallagher LLP in New York and London, where her practice focused on initial public offerings, high yield debt offerings and mergers & acquisitions.

Melinda graduated from Princeton University in 1999 and received her J.D. from the University of Pennsylvania Law School in 2002. She serves on the Board of Governors of the Princeton Association of New York City and is Chair of the Association's Arts & Culture Committee. In addition, she is an advisory board member of Silvershed, an artist-run space, and is active in Collective Show, the Junior Associates of the Museum of Modern Art and the Metropolitan Museum Apollo Circle.



ALICE ZAGURY
CO-FOUNDER AND CEO, THE FAMILY
2017

Alice Zagury was born into a family driven by the progressive ideals of the 1960s, a world full of music, art and culture. Growing up in the suburbs, she felt and saw the discrimination and underlying racism around her. The 2008 crisis exacerbated things, reinforcing just how incapable society was at integrating young people and minorities.

She discovered the tech world almost by accident. She first worked with art galleries and artists' collectives, and then some engineers, before she was struck with the desire to help those new players of economic growth, startups. The digital world used fresh tools that could defeat those barriers that she had always seen: it had a culture of sharing, of learning from one's errors, and one that valorized "doing".

While she was working in a non-profit organization for tech communities, she travelled across Europe to discover various ecosystems before then starting the first accelerator in France.

That's where she came across Nicolas and Oussama, as she searched for advisors to help her young startups. Their meeting was a real bolt of lightning, and they decided to start their own adventure - The Family - based on the profound sense that entrepreneurs can change the world.

The Family provides entrepreneurs with the most favorable environment for success: education, tools and access to capital, and it now includes hundreds of ambitious startups. Four years after their launch, that's over 500 startups, €50M fundraised, 4M views on YouTube, and incredible stories like Algolia, Captain Train, Agricoool, Payfit and Side.co.

The following Young Leaders could not join us in San Francisco, but we welcome them as part of the Young Leaders community:



ANDREW BUHER
EXECUTIVE DIRECTOR, DIALOG
2016



RAPHAËL GAILLARD
PROFESSOR OF PSYCHIATRY, HÔPITAL SAINTE-ANNE
2016



MAYA KALIEVA HENRY
SENIOR VICE PRESIDENT, PIMCO
2017



BRIAN MORAN
VICE PRESIDENT, GOVERNMENT AFFAIRS – EUROPE, BOEING INTERNATIONAL
2016

BIOGRAPHIES OF SPEAKERS

WEDNESDAY

TWITTER AND POLICY



TOM TARANTINO

SENIOR PUBLIC POLICY MANAGER, TWITTER

Tom leads Twitter's global crisis response program, is responsible for U.S. state and city government relations at Twitter, and manages the Political Action Committee (#PAC). Prior to joining Twitter, Tom was the Chief Policy Officer of Iraq and Afghanistan Veterans of America (IAVA) in Washington D.C. where he oversaw IAVA's legislative, research and political departments. During that time Tom was also a national media spokesperson for veterans issues, regularly appearing across TV, radio, and print. Prior to working in Washington, Tom spent 10 years in the

United States Army serving as both an enlisted Civil Affairs Specialist and a Cavalry Officer deploying to both Bosnia in 2000 and Baghdad in 2005. Tom graduated from the University of California Santa Barbara with a degree in Global Studies and International Relations.

UNDERSTANDING THE VENTURE CAPITAL WORLD



KEN SAWYER

**MANAGING DIRECTOR AND CO-FOUNDER,
SAINTS CAPITAL**

Mr. Sawyer is a Managing Director and Co-founder at Saints Capital. He has been selected as a member of the Forbes Midas list for several years, where he was recognized as one of the top 100 investors in venture capital globally.

Before co-founding Saints' direct secondary activities with Mr. Quinlivan in 2000, Mr. Sawyer was the Head of Strategic Advisory Services and Mergers and Acquisitions at Volpe Brown Whelan & Co., a privately-held investment bank focused on emerging growth companies in the technology and healthcare industries. While at Volpe, Mr. Sawyer advised over 100 companies on strategic issues, assisted in completing over 50 M&A transactions totaling several billion dollars, assisted in completing several strategic private placements and IPOs, and reviewed and approved over 50 IPOs of internet and technology companies as a member of the Commitment Committee. Mr. Sawyer grew his department's revenue by over eight times in his three years at Volpe Brown Whelan & Co.

Mr. Sawyer received an MBA from the Stanford Graduate School of Business and a BS with honors in Industrial Engineering from Stanford University. At Stanford, Mr. Sawyer was elected as a member of the Phi Beta Kappa and Tau Beta Pi honor societies. Mr. Sawyer also studied in France, Washington, D.C., and at the Copenhagen School of Business in Denmark.



JEREMY LIEW

PARTNER, LIGHTSPEED VENTURE PARTNERS

Jeremy Liew is a Partner at Lightspeed Venture Partners, joining the firm in 2006. He invests primarily in consumer facing companies in the mobile and online space with a particular interest in video, massive-scale social media, commerce and financial services. He has been named to Forbes' Midas List multiple times, most recently in 2016.

Jeremy's current investments include Snapchat, The Honest Company, Giphy, Bonobos, Affirm and Mic. He was also responsible for several

Lightspeed investments which have had successful exits including Playdom (acquired by Disney), Flixster (acquired by Warner Brothers), Kongregate (acquired by GameStop), Slice (acquired by Rakuten) and Serious Business (acquired by Zynga).

Previously, Jeremy was with AOL, first as SVP of corporate development and chief of staff to the CEO, and then as general manager of Netscape. Jeremy joined AOL from InterActiveCorp (originally USA Networks), where he was VP of strategic planning. While there, he was responsible for acquisitions, divestitures and investments in TV Networks, consumer Internet companies and online travel companies.

Jeremy holds a BA/BSc from the Australian National University in Linguistics and Pure Mathematics and an MBA from Stanford University Graduate School of Business.



CAMILLE SAMUELS

PARTNER, VENROCK PARTNERS

Cami Samuels joined Venrock in 2014 and focuses on healthcare with an emphasis on biotech, medical devices, and consumer health. She currently serves on the board of Spirox Medical and Unity Biotechnology, and recently stepped off the board of REGENXBIO (RGNX). Prior to Venrock, Cami was a Managing Director at Versant Ventures for a decade where she led investments in Achaogen (AKAO), Kythera (KYTH), Novacardia (acquired by Merck), and ParAllele (acquired by Affymetrix), among others. She was also a

board observer at several companies including Genomic Health (GHDX), Fluidigm (FLDM), and Syrrx (acquired by Takeda).

Before Versant, she was responsible for business development at Tularik, Inc. (acquired by Amgen) where she in-licensed two of the company's clinical-stage products and led Tularik's Technology Acquisition Group. Before Tularik, Cami worked in corporate development at Genzyme and Millennium Predictive Medicine, and was a management consultant to healthcare and biotech companies at LEK Consulting.

Cami earned her Bachelor's degree in Biology from Duke University and an MBA from Harvard Business School, where she graduated as a Baker Scholar. In 2002, The Aspen Institute named Camille a Henry Crown Fellow.



AUREN HOFFMAN

CEO OF SAFEGRAPH

Auren is CEO of SafeGraph, which provides high-quality location data products to help organizations make better decisions and improve lives.

Auren is the former cofounder and CEO of LiveRamp — the largest middleware company that connects marketing applications. LiveRamp was acquired by Acxiom in 2014 for \$310 million. LiveRamp was formerly named Raptive.

Auren was the first investor and served on the board of BrightRoll (acquired by Yahoo for \$640 million).

He is the Chairman and co-founder (with Peter Thiel) of the Dialog Retreat.

Previously, Auren was Chairman of Stonebrick Group, CEO of BridgePath (sold in 2002), and CTO of Kyber Systems (sold in 1997).

Auren is an angel investor in over 70 technology companies. He holds a B.S.E. in Industrial Engineering and Operations Research from the UC Berkeley.

WALKING TOUR



DEL SEYMOUR

TOUR DOCENT AND "MAYOR OF THE TENDERLOIN"

Del Seymour has spent many years on the very streets where he now conducts the tours. An Army Veteran, Del went back to his home in Chicago in 1969 and immediately left for California. In his time in San Francisco, he has seen the area from all angles: as an addict living on the streets, as a taxi driver, as a husband (for only fifteen minutes — his self-described "Hollywood marriage"), as a volunteer at one of the many service organizations. His idea for Tenderloin Walking Tours stems from his love of the neighborhood. He works in conjunction with many of the social agencies in the Tenderloin (he serves on the Board of The

Gubbio Project among others) and also the companies that have moved into the Market Street corridor and has received the respect of everyone he involves.

LEVERAGING TECHNOLOGY FOR URBAN DEVELOPMENT: A TALK WITH SWIFTLY AND RATP DEVELOPMENT



CATHERINE CHARDON CHIEF EXECUTIVE OFFICER, RATP DEV NORTH AMERICA

Catherine Chardon has more than 20 years of experience in the transit industry. Ms. Chardon joined RATP in the Human Resource Department and worked both in the field and at the corporate level. For six years, she served as deputy director for the RATP Dev France/Switzerland Business Unit. She now serves as chief executive officer for RATP Dev North America, where she is in charge of operations and development in the United States and Canada. She has also served as a Board Member of RATP Group Foundation. In addition, Ms. Chardon is a member of the

North American Committee for the Foreign Trade Advisors of France, a group named by the Prime Minister of France to help advise the French government in the promotion of International Trade. She holds advanced degrees from Paris Descartes University (DESS), Nottingham University (MS), and from INSEAD (ARP).



JONNY SIMKIN CEO AND FOUNDER, SWIFTLY

Jonny Simkin is the co-founder and CEO of Swiftly, a San Francisco-based technology company that has created an industry-leading big data platform to help public transit agencies improve their operational performance, service reliability, and real-time passenger information.

Living in San Francisco and having experienced the challenges of urban mobility first hand, Jonny is on a mission to reduce urban congestion and carbon emissions in cities across the world.

Prior to founding Swiftly, Jonny was the Director of Product at Rafter Inc., where he helped nearly 3 million students save over \$700 million on college textbooks. Before Rafter, Jonny was the co-founder and CEO of SwoopThat and HubEdu (acquired in 2012), where he built a leading online textbook comparison engine.

Jonny holds a Bachelor of Science in Engineering with an Economics Concentration from Harvey Mudd College and was a Robert Day Scholar from Claremont McKenna College. In his spare time, he enjoys hockey, ping pong, tennis, and coffee.

OPENING CEREMONY AT THE CONSUL GENERAL OF FRANCE IN SAN FRANCISCO



EMMANUEL LEBRUN-DAMIENS CONSUL GENERAL OF FRANCE IN SAN FRANCISCO

Emmanuel Lebrun-Damiens was appointed Consul General of France in San Francisco on May 4th, 2016. Originally from Normandy, Emmanuel graduated from the Strasbourg Institute of Political Studies ("promotion de Stefan Zweig 1999") and is a former student of the Ecole Nationale d'Administration ("promotion René Cassin 2003").

He joined the Ministry of Foreign Affairs and International Development in May 2003.

The various positions that he has held in Paris and throughout the diplomatic network abroad have led him to his strong interest in bilateral relationships. These include Deputy Counsellor (or Deputy Head of Mission) at the Embassy of France in New Zealand from 2005 to 2008; in global governance in the health and humanitarian field as negotiator at the permanent Representation of France to the United Nations in New York from 2008 to 2011; Deputy Director of Human Development from 2012 to 2014; and finally at the organization and internal management of the Ministry (Special Adviser for financial affairs from 2003 to 2005, and Adviser to the Minister Laurent Fabius for administration and budgetary questions from 2014 to 2016).



ASTRO TELLER CEO OF X, ALPHABET'S MOONSHOT FACTORY YOUNG LEADER (2007)

Dr. Astro Teller is currently Captain of Moonshots (CEO) of X, Alphabet's moonshot factory for building magical, audacious ideas that through science and technology can be brought to reality. Astro is also co-founder and a current Director of Cerebellum Capital, Inc, a hedge fund management firm whose investments are continuously designed, executed, and improved by a software system based on techniques from statistical machine learning. Astro was also the

co-founder and CEO of BodyMedia, Inc, a leading wearable body monitoring company that was sold to Jawbone in 2013.

Before his tenure as a business executive, Dr. Teller taught at Stanford University and was an engineer and researcher for Phoenix Laser Technologies, Stanford's Center for Integrated Systems, and The Carnegie Group Incorporated. Dr. Teller holds a Bachelor of Science in computer science from Stanford University, Masters of Science in symbolic and heuristic computation, also from Stanford University, and a Ph.D. in artificial intelligence from Carnegie Mellon University, where he was a recipient of the prestigious Hertz fellowship.

As a respected scientist and seasoned entrepreneur, Teller has successfully created and grown five companies and holds numerous U.S. patents related to his work in hardware and software technology. Dr. Teller's work in science, literature, art, and business has appeared in international media from the New York Times to CNN to NPR's "All Things Considered." Teller regularly gives invited talks for national and international technology, government, and business forums on the subjects of innovation and the future of intelligent technology.

THURSDAY

POLICY BREAKFAST



JASON ELLIOTT

CHIEF OF STAFF TO SAN FRANCISCO MAYOR ED LEE

Jason Elliott was named Chief of Staff to San Francisco Mayor Ed Lee in May of 2017. Previously, Jason served as Deputy Chief of Staff and legislative director to Mayor Lee. Jason also served in the administration of Mayor Gavin Newsom from 2009 to 2011 as Mayor's Policy Advisor.

In his career in City Hall, Jason has provided leadership on key policy initiatives, ranging from housing to homelessness and public safety. Some of his recent work includes a ballot measure to raise the City's minimum wage, launching the Department of Homelessness, starting

up Navigation Centers, and creating neighborhood Fix-It teams.

Jason grew up in Palo Alto, CA, received a Bachelor's Degree from Columbia University and a Master's in Public Policy from the Harvard Kennedy School of Government.

Jason lives in the Inner Sunset with his wife, Nicole and his dog, Senna.



JANE KIM

**SUPERVISOR, DISTRICT 6
CITY AND COUNTY OF SAN FRANCISCO**

Jane Kim is a member of the San Francisco Board of Supervisors. Prior to being a San Francisco Supervisor she was a community organizer at Chinatown Community Development Center, a civil rights attorney at Lawyers Committee for Civil Rights, and served as President of the San Francisco Board of Education. She received a dual B.A. in Political Science and Asian American studies from Stanford University and her J.D. from the U.C. Berkeley School of Law.

Currently Jane Kim represents a diverse district in San Francisco, including the lowest-income residents and the wealthiest zip code in the City. Further, the district she represents is absorbing close to 80% of all residential and commercial development in San Francisco.

Her landmark initiatives include leading San Francisco to be the first city in the nation to make Community College free for all residents; the Fair Chance Act (removing unnecessary barriers to employment and stable housing for the millions of Californians who have a conviction record); passing the strongest and most progressive minimum wage law in the nation raising our minimum wage to \$15/hour by 2018; securing full-time nurses for homeless shelters and establishing a medical respite shelter for aging and sick homeless residents; Supervisor Kim is a fierce affordable housing advocate who has fought to increase the affordable housing requirement from 12% to 25% and has won an unprecedented 40% affordable housing requirement in two major development projects in her district. She is proud to have authored and passed the strongest and boldest tenant protection ordinance in the country stemming frivolous evictions.

23ANDME



KATE BLACK

**CHIEF PRIVACY OFFICER AND CORPORATE COUNSEL,
23ANDME**

Kate joined 23andMe in 2015 in the newly created role of privacy officer and corporate counsel. Her responsibilities include: developing, implementing, overseeing, and maintaining comprehensive privacy and data use policies, practices and procedures for the company.

Prior to 23andMe, Kate spent two years with the U.S. Department of Health and Human Services' Office of the National Coordinator for Health IT (ONC) where she was responsible for developing and updating national privacy and security requirements. Before ONC, she was staff attorney for the Health Privacy Project at the Center for Democracy and Technology (CDT).



DEBBIE ALEXANDER

DIRECTOR, BUSINESS DEVELOPMENT AT 23ANDME

Debbie's role at 23andMe involves forging innovative healthcare and research partnerships across a broad range of disease areas. Prior to joining 23andMe, Debbie was Assistant Director, Licensing, at University of California, San Francisco and specialized in the rapidly-growing area of dHealth innovations. While at UCSF, Debbie managed a large intellectual property portfolio of biomedical inventions, successfully negotiated a wide range of licensing deals, and played critical roles in the formations of several UCSF start-ups. Debbie was previously

a Scientific Curator at TAIR, the worldwide Arabidopsis database; and also performed postdoctoral research at Stanford University.

Debbie holds a DPhil in Plant Sciences from the University of Oxford and a BSc in Molecular Biology and Biochemistry from Durham University.

INTEL: ARTIFICIAL INTELLIGENCE AND MODERN MACHINE LEARNING



HANLIN TANG

**ALGORITHMS ENGINEER, INTEL AI PRODUCTS GROUP,
INTEL**

Hanlin Tang is an algorithms engineer in Intel's AI products group, where he builds deep learning models in computer vision and applies these models to various domains, ranging from satellite imagery to computational neuroscience. He also leads the group's AI projects with defense and intelligence agencies. Hanlin joined Intel through its acquisition of deep learning startup Nervana Systems. Hanlin holds a PhD in biophysics from Harvard, where his work investigated recurrent

neural networks in human brain. His research has appeared in scientific journals such as Neuron, Scientific Reports, and eLife.



BLAISE AGÜERA Y ARCAS

Blaise Agüera y Arcas is a principal scientist at Google, where he leads a team working on machine intelligence for mobile devices. His group works extensively with deep neural nets for machine perception and distributed learning, and it also investigates so-called "connectomics" research, assessing maps of connections within the brain.

Agüera y Arcas' background is as multidimensional as the visions he helps create. In the 1990s, he authored patents on both video compression and 3D visualization techniques, and in 2001, he made an influential computational discovery that cast doubt on Gutenberg's

role as the father of movable type.

He also created Seadragon (acquired by Microsoft in 2006), the visualization technology that gives Photosynth its amazingly smooth digital rendering and zoom capabilities. Photosynth itself is a vastly powerful piece of software capable of taking a wide variety of images, analyzing them for similarities, and grafting them together into an interactive three-dimensional space.

He joined Microsoft when Seadragon was acquired by Live Labs in 2006. Shortly after the acquisition of Seadragon, Agüera y Arcas directed his team in a collaboration with Microsoft Research and the University of Washington, leading to the first public previews of Photosynth several months later. His TED Talk on Seadragon and Photosynth in 2007 is rated one of TED's "most jaw-dropping."



REMI EL-OUAZZANE (YL 2009) VICE PRESIDENT AND GENERAL MANAGER, INTEL

Remi serves as VP and General Manager for the Movidius brand within Intel's Perceptual computing Group. Prior to this role, Remi served as CEO of Movidius prior to its acquisition by Intel in late 2016.

Before joining Movidius, Remi spent 15 years at Texas Instruments where he served as Vice President and worldwide general manager of the Open Multimedia Applications Platform (OMAP) Business Unit. In this role, he led development of strategic relationships with Amazon, Google

and Microsoft and dramatically increased revenue during his tenure overseeing operations, R&D and global sales and marketing for the OMAP Business Unit. Prior to leading OMAP, Remi held a number of business and engineering roles of increasing responsibility across business units within Texas Instruments.

Remi graduated from Harvard Business School's GMP program. He also holds a master's degree of science in semiconductor physics engineering from the Grenoble (France) Institute of Technology (Grenoble INP) and graduated in economics and finance from the Grenoble (France) Institute of Political Studies (IEP Grenoble).

RECEPTION IN PALO ALTO



YSEULYS COSTES (YL 2007) CEO AND FOUNDER, 1000MERCIS GROUP

Yseulys Costes, a 2007 Young Leader of the French-American Foundation, is Chief Executive Officer and founder of 1000mercis Group.

Yseulys Costes is a graduate of the "Magistère de Sciences de Gestion" and has a Masters in Marketing and Strategy from the University of Paris IX Dauphine. She discovered the internet in 1995 while studying for an MBA at the Robert O. Anderson School, USA. As a researcher in interactive marketing, she is a guest lecturer at Harvard University and teaches Interactive Marketing

at several prestigious institutions such as HEC, ESSEC and University Paris-Dauphine. Yseulys is the author of numerous books and articles on online marketing and databases and also spent two years as the coordinator for the IAB France before founding 1000mercis in February 2000. Yseulys is a board member of Kering and Vivendi.

FRIDAY

SUSTAINABLE INVESTMENT: MONEY THAT MAKES A DIFFERENCE



CHARLES EWALD FOUNDING CEO OF NEW ISLAND CAPITAL AND LECTURER IN MANAGEMENT, STANFORD UNIVERSITY

Charles is the founding CEO of New Island Capital, a San Francisco-based investment company. New Island Capital invests globally and focuses on alternative energy, the environment and sustainable agriculture.

Prior to New Island Capital, Charles was a Managing Director of Terra Firma Capital Partners in London, Founder of Argus Capital LLC (a San Francisco based seed stage venture capital fund), Investment Committee Member of JP Morgan Capital Corporation, and Principal at Investcorp. Before entering the private equity field, Charles spent nine years at Goldman Sachs, last as the Head of the Real Estate Department's Fixed Income Group.

Charles holds an MBA from Stanford (1983), an MA from Oxford (1981) and an AB from Harvard (1979, magna cum laude, Phi Beta Kappa). He lives in Tiburon, California with his wife and four daughters. Charles is a surfer, fly fisherman and commercial beekeeper.



ERIC HALLSTEIN ECONOMIST AND DIRECTOR OF CONSERVATION INVESTMENTS, THE NATURE CONSERVANCY

Dr. Eric Hallstein, Economist and Director of Conservation Investments, leads the California chapter's work in environmental economics and conservation finance at The Nature Conservancy. Also, Eric leads a team that structures and executes investments across a range of sectors, including working forests, rangeland, fishing quota, natural infrastructure and carbon, and manages over 500,000 acres of land and other conservation assets in California.

His work focuses on understanding how to harness financial tools and economic levers and to create solutions that are both good for people and good for the environment. He sees figuring out ways for the diversity of life to co-exist and even thrive on a planet being rapidly transformed by the needs and activities of 7 billion people as one of the great human and environmental challenges of this century.

Previously, Dr. Hallstein was a venture capital investor and Kauffman Fellow with Omidyar Network and the CALCEF Clean Energy Fund, an entrepreneur as a founding team member of GoodGuide (acquired by UL Environment in 2012), and a management consultant for the Boston Consulting Group.

Dr. Hallstein received his Ph.D. from the University of California, Berkeley's Energy and Resources Group, where he was a National Science Foundation Fellow. He holds dual M.S. degrees from the University of California, Berkeley's Department of Civil and Environmental Engineering and the Energy and Resources Group. He has an A.B. in East Asian Studies - Japan from Harvard University.



LORI A. KEITH

PORTFOLIO MANAGER, THE PARNASSUS MID CAP FUND

Lori A. Keith is a Portfolio Manager of the Parnassus Mid Cap Fund and a Senior Research Analyst. She joined Parnassus Investments in 2005 and was previously a Parnassus research intern. Prior to joining the firm, Ms. Keith was a Vice President of Investment Banking at Deloitte & Touche Corporate Finance LLC and was a Senior Associate in Robertson Stephens & Company's investment banking division. Prior to that, she worked in the management consulting practice at Ernst & Young.

Ms. Keith received her bachelor's degree in economics from the University of California, Los Angeles and her master's degree in business administration from Harvard Business School.

VIDEO GAME DESIGN



DR. ROBIN HUNICKE

DESIGNER, PRODUCER, PROFESSOR, AND CEO OF FUNOMENA

Robin Hunicke joined the University of California, Santa Cruz in 2014 to develop and promote undergraduate and graduate education that explores games as a medium of critical, social and expressive artistic practice. Her most cited academic work is the MDA framework for deconstructing game design, which informs her teaching, research and professional work on the award-winning PlayStation title Journey, as well as Boom Blox, MySims, and The Sims 2. She is currently developing

three projects at her independent game studio Funomena: the PC/VR puzzle game & creativity experience Luna, Google's Project Tango AR Project Woorld, and the whimsical console game Wattam.

As an active evangelist for diversity of thought and participation in arts and games, Robin co-organizes the annual Experimental Gameplay Workshop, sits on the PlaySFMOMA, FDG & VRDC advisory boards, and volunteers in support of a variety of causes - including the original Indie Game Jam, Global Game Jam, GDC Game Design Workshop, IGDA Education SIG, Lexus Design Award, Girls Make Games, Anita Borg Foundation, Google Made with Code, HEVGA and the CS For All initiative.

TECHNOLOGY FOR THE COMMON GOOD



THIBAUT DUCHEMIN

FOUNDER OF AVA

Thibault Duchemin grew up in Paris, France as the only hearing person in a deaf family. Sign language was his first language, and he experienced from a very early age the multiple challenges that deaf and hard-of-hearing people face in understanding and communicating with the rest of society. Helping his family navigate between the hearing and the deaf worlds led Thibault to found Ava, a mobile-based artificial intelligence that empowers people with hearing disabilities by allowing them converse in real-time with family, friends and coworkers. Thibault

holds a double Master of Engineering from UC Berkeley and Ecole des Ponts ParisTech. In 2017, he was named a Forbes 30 Under 30 in Consumer Technology and is member of the Hearing Loss Association of America Board of Trustees.



MATT MAHAN

CEO OF BRIGADE

Matt Mahan is CEO of Brigade, a San Francisco tech startup tackling the problem of declining citizen power and engagement in our democracy. He is responsible for guiding the company toward its vision of creating the world's largest platform for social change. He previously managed business development at Brigade, creating new revenue products and overseeing thousands of corporate and nonprofit relationships. Before working in tech, Matt taught in San Jose, CA through Teach for America and, prior to that, supported economic development work in Bolivia through Harvard's Michael C. Rockefeller Memorial Fellowship. Matt graduated from Harvard College and is a native of Watsonville, California.

CYBER SECURITY: PART I



THOMAS W. DILLIG

CO-OWNER AND PRESIDENT, BUSINESS INTERACTIVE GAMES (BIG), COMPUTER SCIENTIST AND SYSTEM BUILDER

Tom graduated from Stanford University with a Bachelor of Science with Honors and Distinction, Master of Science, and PhD in Computer Science. He currently holds a faculty appointment in Computer Science at the University of Texas at Austin and was previously at the College of William & Mary, University College London, Microsoft Research (US, UK), and IBM Research.

He has designed breakthrough techniques in software security and verification, constraint solving and optimization, and authored over 20 research articles published in top-tier venues. He has given presentations at top research institutions in the US, Europe and Asia/Pacific including MIT, Stanford, Berkeley, Princeton, Oxford, Cambridge, National University of Singapore, and Microsoft Research Redmond. He was awarded multi-million award grants from public organizations, including the US Defense Advanced Research Projects Agency (DARPA).

In addition to research, he has taught undergraduate and graduate classes in Programming Languages and Program Verification as faculty. Tom is also co-founder of Business Interactive Games, a management consulting and custom technology company helping leaders to solve their most complex problems related to technology. He is a lead topic expert in the Cyber Security Program of the French-American Foundation.

Tom enjoys spending time outdoors, home-building, and traveling. He is passionate about riding horses and loves exploring different corners of the world, whether scuba-diving in the Great Barrier Reef, watching the sunrise from the top of Maya ruins in Guatemala, snowshoeing in the Rocky Mountains, or hiking in the wild areas of the American West.

He was born in Munich (Germany) and has lived in the US for more than fifteen years. He currently resides in Austin (Texas) with his wife and their two cats.

CYBER SECURITY: PART II



ANDY GROTTA RESEARCH FELLOW AND WILLIAM J. PERRY INTERNATIONAL SECURITY FELLOW

Andrew J. Grotto joined Stanford's Center for International Security and Cooperation this year, where he holds the William J. Perry International Security Fellowship and serves as a research fellow at the Hoover Institution. His appointment is for two years, and he is also a fellow in the Stanford Cyber Initiative.

Andy has been involved in virtually every major U.S. cyber policy initiative of the past nine years, from his time on Capitol Hill through

his tenure in the Obama administration as Commerce Secretary Penny Pritzker's senior advisor on technology policy, and to his recent service for two presidents as senior director for cyber policy at the National Security Council.

He has an MPA from Harvard University, a JD from the University of California, Berkeley, and a Bachelor's degree from the University of Kentucky.



JOHN DAVIS VICE PRESIDENT, CHIEF SECURITY OFFICER- FEDERAL AT PALO ALTO NETWORKS

Retired U.S. Army Major General John Davis is the Vice President and Federal Chief Security Officer for Palo Alto Networks, where he is responsible for expanding cybersecurity initiatives and global policy for the international public sector and assisting governments around the world to successfully prevent cyber breaches.

Prior to joining Palo Alto Networks, John served as the Senior Military Advisor for Cyber to the Under Secretary of Defense for Policy and served as the Acting Deputy Assistant Secretary of Defense for Cyber Policy. Prior to this assignment, he served in multiple leadership positions in special operations, cyber, and information operations. His military decorations include the Defense Superior Service Medal, Legion of Merit, and the Bronze Star Medal.

John earned a Master of Strategic Studies from the U.S. Army War College, Master of Military Art and Science from U.S. Army Command and General Staff College, and Bachelor of Science from U.S. Military Academy at West Point.



MATTHEW SPENCE PARTNER AT ANDREESSEN HOROWITZ (YL '13)

Dr. Matthew Spence is the William J. Perry Fellow at Stanford University, and a partner at the venture capital firm Andreessen Horowitz.

Prior to entering the private sector, Dr. Spence spent six years in senior national security positions in the U.S. government. From 2012 to 2015, Dr. Spence served as Deputy Assistant Secretary of Defense for Middle East Policy, where he was the principal advisor to three Secretaries of Defense for U.S. defense policy in the Middle East. He was responsible for fourteen countries in the Middle East, including Syria, Iran, Iraq, Israel, Egypt, and the Gulf states.

During his time at the Pentagon, Dr. Spence traveled to the region over 30 times, testified before Congress, and played a central role in U.S. military planning, arms sales negotiations, and cybersecurity in the Middle East.

Dr. Spence also served in a senior role on Secretary of Defense Ash Carter's confirmation and transition teams. He received the Secretary of Defense Award for Outstanding Public Service.

From 2009 to 2012, Dr. Spence worked at the White House on the National Security Council as Special Assistant to the President and Senior Director for International Economic Affairs and as Senior Advisor to two National Security Advisors. In that capacity, he traveled with and briefed President Obama in foreign trips, joined hundreds of national security meetings with the President's cabinet, and prepared the National Security Advisor for several hundred of the President's Daily Intelligence Briefings. He worked on issues ranging from cyber security, trade, Asia policy, and the operation against Osama bin Laden. He also served on the Obama-Biden Presidential Transition Team.

A Marshall Scholar and Truman Scholar, Dr. Spence received his doctorate in International Relations from Oxford University; J.D. from Yale Law School; and B.A. and M.A. in International Policy Studies from Stanford University. Dr. Spence is also a Senior Fellow at the Yale Law School Center for Global Legal Challenges and the NYU Center on Law and Security. He was born and raised in southern California.



OREN FALKOWITZ CO-FOUNDER AND CEO, AREA 1 SECURITY

Oren J. Falkowitz is co-founder and CEO of Area 1 Security, which works with some of the world's most sophisticated organizations in finance, retail, health care, and professional services to strengthen their cybersecurity posture. Previously, Falkowitz held senior positions at the National Security Agency and U.S. Cyber Command where he focused on Computer Network Operations and Big Data. His mission is to change the way we view security and transform the way enterprises protect themselves.

Prior to this, Falkowitz was a Co-Founder and Founding CEO of Sqrrl, a threat-hunting company that enables organizations to find, investigate, and disrupt advance cyber threats.



REZA MALEKZADEH GENERAL PARTNER AT PARTECH VENTURES

Reza Malekzadeh is General Partner of Partech and based in San Francisco. He joined in 2016. Reza is an active catalyst and leader in the French Silicon Valley tech community and an advocate of French and European technological innovation.

He has twenty years of experience in various executive sales, marketing and operations roles for both large and startup companies. He was one of the very early VMware employees joining the company in 1998, and has also co-founded and successfully sold two startups.

Reza holds an MBA from HEC Paris. He is a mentor for the Ubi i/o program as well as the Holberton School. In his free time, he likes to run, cycle and discover world foods and wine.

SATURDAY

DIVERSITY AND WOMEN'S EMPOWERMENT IN SILICON VALLEY



ELIZABETH SCOTT SOCIAL MEDIA MARKETING MANAGER FOR YI TECHNOLOGY

Elizabeth Scott is the Social Media Marketing Manager for Yi Technology and previously worked at UploadVR as Director of Social Media, Google as a Social Media Specialist, Brand Innovators as Head of Social and Hermès. She made headlines around the world for filing a sexual harassment and gender discrimination lawsuit against her former employer featured on the front page of the New York Times, TechCrunch, BuzzFeed News, BBC, and many others. She has also

co-founded and recently exited an e-commerce start-up, Startup Drugz - a satirical lifestyle brand for entrepreneurs. Elizabeth graduated from Emory University and was an advocate for sexual assault prevention as the President of the Alliance for Sexual Assault Prevention (ASAP) and a founding member of Sexual Assault Peer Advocates (SAPA).

ADVENTURES IN ASTRONOMY



LEWIS PINAULT VENTURE PARTNER, AIRBUS VENTURES AND RESEARCHER, UCL CENTRE FOR PLANETARY SCIENCES

Dr Lewis Pinault is a Venture Partner based in Tokyo and Silicon Valley, building a strong portfolio of pioneering technology startup companies that span across Asia and the globe, with a special interest in science-driven opportunities that translate to systemic data-business advantages. Advising and supporting Airbus projects for over a decade, Lewis also worked on Royal Dutch Shell's open innovation system for engaging startup companies, guiding and integrating their Shell Technology Venture Fund

and GameChanger initiatives. He led incubator and innovation center design for the UK Government's Digital Catapult, Electronic Data Systems, Shell, and others. Previously, Lewis was a Financial Institutions Partner at Coopers & Lybrand in Singapore and Hong Kong, beginning his early consulting career at The Boston Consulting Group in Tokyo.

Lewis particularly enjoys networking out to startups through his writing, speaking, and continuing research activities with UCL's Centre for Planetary Sciences. Ever an explorer of the flights of imagination that take us from the deepest oceans to the stratosphere and beyond, with determination to translate them to practical and explosive success, he's advised both Google Lunar and Avatar XPrize teams, and in his latest book *Mars Ahead: Our Race to the Red Planet* (Little, Brown 2017) he highlights 'the unique role of aerospace startups around the world, in taking us to the next one.' Lewis earned his bachelor of science at MIT, completed his MSc at London School of Economics as a Fulbright Scholar, and was a NASA Space Grant Fellow at the University of Hawaii, where he completed his juris doctorate in international law and planetary geophysics.

FOOD AND SUSTAINABILITY



FEDELE BAUCCIO CEO AND CO-FOUNDER, BON APPÉTIT MANAGEMENT COMPANY

Fedele began his career in food service as a dishwasher in 1960 with Saga Corporation's Education Division, while a student at the University of Portland. In 1972, he transferred to Saga's Business Food Service Division, where he held many positions including Divisional President, President of Saga's Specialty Foodservices Group, and president of the Stuart Anderson's Black Angus Cattle Company restaurant chain. After more than two decades in the industry, he knew

institutional feeding was ready for something better.

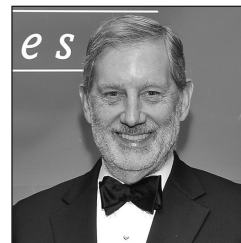
In 1987, Bon Appétit Management Company was born. For the first time, trained executive chefs were put in charge of the kitchens of colleges, universities, corporations, and cultural centers. Fedele's dream of a company committed to culinary expertise was a reality — and customers noticed, fueling quick growth for the small, San Francisco-based company.

Now headquartered in Palo Alto, CA, Bon Appétit serves more than 200 million meals a year at over 650 locations in 31 states.

Fedele's work has been honored by many nonprofit and industry groups. Most recently, he was named a Most Admired CEO: Community Champion by the San Francisco Business Times in November 2015 and won the EY Entrepreneur Of The Year 2014 National Retail and Consumer Products Award, for redefining the food service industry and pioneering environmental and local sourcing policies. Previously, he received the International Association of Culinary Professionals' Lifetime Achievement Award; one of the James Beard Foundation's inaugural Leadership Awards, along with First Lady Michelle Obama and eight others; Chefs Collaborative's Sustainability Pathfinder Award; the Natural Resources Defense Council's first Going Green Award; and Seafood Choices Alliance's Seafood Champion Award.

Fedele graduated from the University of Portland with a master's degree in business administration (1966) and a bachelor's degree in economics (1964). He is a 1985 graduate of the Advanced Management Program of the Harvard Graduate School of Business and has been awarded honorary doctorates from the University of Portland, the University of Redlands, and Notre Dame de Namur University.

BIOGRAPHIES OF FOUNDATION LEADERSHIP AND STAFF



ALLAN M. CHAPIN

**CHAIRMAN,
FRENCH-AMERICAN FOUNDATION – UNITED STATES**

Allan Chapin is a partner of Compass Advisers, LLP, a strategic financial advisory firm based in New York. Prior to joining Compass Advisers, Allan was a Managing Director of Lazard Frères & Co. LLC.

Allan began his career as a lawyer at Sullivan & Cromwell, where he became a Partner in 1976. He was a resident of the Paris office for several years and served as head of Sullivan & Cromwell's European operations. Throughout his career, Allan has represented sovereign governments, agencies, investment and merchant banks, insurance companies, a wide array of industrial private sector companies, and many foreign investors, both individuals and corporations.

Allan is a Director of Fondation Claude Pompidou and has served as a director of many other public and private companies, including Kering and InBev. He received his bachelor's degree from Yale University and his LLB from Yale Law School. He served in the United States Marine Corps.

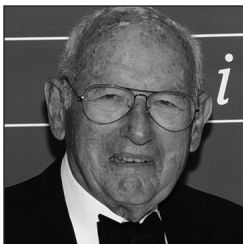


PHILIPPE MANIÈRE

**VICE PRESIDENT AND BOARD MEMBER,
FRENCH-AMERICAN FOUNDATION – FRANCE
YOUNG LEADER (1994)**

Philippe Manière is the Founder and Managing-Partner of Footprint > consultants, a Paris-based consulting firm specializing in corporate strategy and strategic communication. He is a French-American Foundation Young Leader (1994, 1995, 2001). Before creating his own business, Philippe was a journalist for 20 years and headed a non-profit organization for five years. In his last position before launching his own company, he was Directeur general of Institut Montaigne, a leading French think-tank based in Paris. Prior to joining Institut Montaigne, Philippe was a journalist and then columnist and Editor-in-Chief with several publications (Le Quotidien de Paris, Le Point, L'Expansion) and radio stations (Europe 1, BFM...). Philippe airs a weekly chronicle on France Culture and takes part in a weekly debate on France24, an international news TV station. He also writes a weekly chronicle for the economic and financial newspaper Challenges and its online version Challenges.fr. Philippe also appears regularly on numerous French and foreign TV and radio channels in interviews and talk shows. He has published six books to date, the latest entitled *Le pays où la vie est plus dure* (Grasset, Paris, March 2012).

Philippe is an economist by training and received his education in Law and Business from ESSEC, and Université Paris-II. He sits on the boards of the French-American Foundation (France) and Humanity in Action (France).



JAMES LOWENSTEIN
CO-FOUNDER AND VICE CHAIRMAN,
FRENCH-AMERICAN FOUNDATION

After graduating from Yale University, James began government service with Marshall Plan European Headquarters in Paris in 1950. In 1951, he was assigned to the U. S. Special Mission to Yugoslavia, resident in Sarajevo. He then served on the U.S. Delegation to the Temporary Council Committee of NATO. From 1952 to 1955, he served as a naval officer on the USS Coral Sea and at the Naval War College staff.*

James was commissioned as a Foreign Service Officer in 1956 and served, successively, on the NATO desk in Washington, at the American Embassies in Colombo and Belgrade, on the staff of the Senate Foreign Relations Committee (co-author Committee field reports on Vietnam, Cambodia, Laos, Greece, Nuclear Weapons in Europe), as Principal deputy assistant secretary of State for European Affairs (1974-77) and as ambassador to Luxembourg (1977-81).

James retired from the Foreign Service in 1982. He has served as a board member to various investment funds, educational institutions, and non-profit organizations, including Refugees International and the Johns Hopkins University School of Advanced International Studies. He is a member of the Council on Foreign Relations, International Institute for Strategic Studies. He is Chairman of the Advisory Council of the American Library in Paris and an Officer of the Legion of Honor.



GARY M. COLE
MEMBER OF THE EXECUTIVE COMMITTEE,
FRENCH-AMERICAN FOUNDATION—UNITED STATES

BOARD MEMBER, FRENCH-AMERICAN
FOUNDATION—FRANCE

MANAGING DIRECTOR, ANTARES
INTERNATIONAL PARTNERS, INC.

Mr. Gary Cole is the Founder and Chief Executive Officer of Antares International Partners, Inc., a boutique investment bank with offices in San Francisco and Paris. He has over 30 years of experience in all areas of mergers and acquisitions and corporate finance.

Prior to founding Antares, Mr. Cole was a Managing Director and a Member of the Management Committee of Peers & Co., an international investment banking boutique. Mr. Cole's prior professional experience includes BNP Paribas, Merrill Lynch & Co., Becker Paribas and E.F. Hutton & Company.

Mr. Cole is a member of the Executive Committee of the Board of Directors of the French-American Foundation and a member of the Cercle de l'Union Interalliee in Paris. Mr. Cole is also on the Board of Advisors for the Nicholas Center for Corporate Finance and Investment Banking at the Wisconsin School of Business. Mr. Cole is a graduate of the University of Wisconsin, the Wisconsin School of Business, and the University of Denver Law Center.



EMELINE FOSTER
EXECUTIVE DIRECTOR,
FRENCH-AMERICAN FOUNDATION – UNITED STATES

Emeline Foster is the Executive Director of The French-American Foundation. As a native of Bordeaux, France, Emeline first worked as a parliamentary assistant for a member of the Assemblée Nationale and for other French politicians in Paris. Moving to New York in 2011, Emeline became the Chief of Staff to the Consul General of France, a position she held for four years. Emeline joined the Foundation in October 2016 to work on the Young Leaders program and took on the direction of the Foundation in May 2017. She studied Law and Political Science and holds a Master's degree in Etudes Politiques from the École des Hautes Études en Sciences Sociales. She lives in New York with her husband and five-year-old daughter.



CHRISTOPHE LABARDE
MANAGING DIRECTOR,
FRENCH-AMERICAN FOUNDATION – FRANCE

Christophe Labarde is an HEC graduate (1984), who majored in Entrepreneurship, with certificate of excellence.

He also holds a Certificate of Aptitude for the Consulting Profession (CAPC, 1984).

He was appointed Managing Director of the French-American Foundation-France in 2016. To date, he has had a diverse career which included leading the HEC Alumni Association from 2001 to 2010, chairing the foresight forum Futuract HEC and the consulting and production company LAL. He also has extensive experience with the media (senior international reporter, Le Figaro; assistant editor, L'Européen; cofounder of Medias; founder and editor of La Compagnie de Lazare), communication (adviser to the President of the Pyrénées-Atlantiques County Council) and international relations (French Association and European Confederation of Maize Producers).

His professions, his trips and the people he met inspired him to write quite a large number of newspaper or magazine articles, and publish several works.



KATIE DEMALLIE
PROGRAM OFFICER,
FRENCH-AMERICAN FOUNDATION – UNITED STATES

Katie DeMallie joined the French-American Foundation in 2016 as a Program Officer and is primarily responsible for the Young Leaders program and the Translation Prize. Prior to joining the Foundation, she was a Senior Associate in Knowledge & Communications at Nonprofit Finance Fund, a national impact investing institution. She has a background in public policy and development, having also held roles at the Organization for Economic Cooperation and Development and the South Bronx Overall Economic Development Corporation.

Katie has a Dual Degree MPA from Sciences Po Paris and the London School of Economics as well as a BA from Vassar College.



HUGUES DE REVEL

PROGRAM & DEVELOPMENT DIRECTOR, FRENCH-AMERICAN FOUNDATION – FRANCE

Hugues de Revel is the Program and Development Director at the French-American Foundation - France.

From 2008 to 2011, he primarily served as Program and Events Officer at the Foundation and then added the communication duties to his responsibilities. From 2011, Hugues has contributed to the development of the Foundation's events, creating the French-American Breakfast, the

Translation Prize and many special events.

Since 2016, he is responsible for the Young Leaders program in France, supervises all the Foundation's events and develops new partnerships.

Before 2008, Hugues was working at the Paris Chamber of Commerce, already developing bridges between France and the U.S. by linking entrepreneurs in order to help them develop their business growth.

Hugues holds a Master Degree from Novancia Business School, (CCI Paris Ile de France) specialized in Entrepreneurship.

Since 2012 he is member of the Board of Novancia Alumni and President (2014-2016). He plays squash and regularly takes part in think tanks / associations involved in Culture, European issues, and digital content.



AMINA SABEUR

PROGRAM DIRECTOR, FRENCH-AMERICAN FOUNDATION- FRANCE

Amina Sabeur is quadrilingual and holds a Master's in European Studies from the Institut d'Études Politiques de Lille. She then carried out Research at the Doctoral School of the Institut d'Études Politiques de Paris where she obtained a Master's in International Relations (Research Master's).

After having begun her career at the German Institute for International and Security Affairs in Berlin, where she monitored the issues of French and German foreign policy with regard to the Middle East, she then took on a role at the French Embassy in Egypt, where she was in charge of scientific and university questions. She then joined the World Health Organization in Geneva, where she was appointed as Research Officer on the UNITAID/MASSIVEGOOD project, implementing a private micro-donation system to fight against HIV/AIDS, Malaria, Tuberculosis and maternal and infant mortality in the context of the Millennium Development Goals.

Following this, she took the plunge into entrepreneurship and owned a successful business in the Food Industry in Paris.

In 2016, Amina joined the French-American Foundation as Program Director.

Among other Programs such as the Young Leaders Program or the Translation Prize, she is in charge of the «Cyber Security» Program.

Amina regularly teaches since 10 years at the Institut d'Études Politiques de Lille as a Lecturer in International Relations.



EVELYNE SEVIN

PARTNER, EGON ZEHNDER INTERNATIONAL

Evelyn Sevin, based in Paris, works at the international level, serving clients in media, consumer, industry, and the public and social sector. Evelyn is a trusted advisor in talent management, team dynamics, leadership models, executive coaching, and accelerated integration of leaders transitioning into new roles.

Evelyn started her career in auditing with Arthur Andersen. She then joined Stratorg, a start-up consulting firm where she became a Partner while working primarily on management turnarounds and restructur-

ings in the manufacturing sector.

Evelyn graduated from HEC with a major in Finance, after obtaining a Master in Economics and Arts (English, German) at Paris X Nanterre. In 2011, she completed the INSEAD program on Coaching and Consulting for Change in Clinical Psychology for Organizations.

A member of the Founding Board of the Women's Forum for the Economy and Society, Evelyn leads the Rising Talents program. In 2010, Evelyn was elected to the Board of La Société d'Encouragement pour l'Industrie Nationale (The Society for the Encouragement of National Industry), where she serves as Vice President.

This image shows a single page of white paper with horizontal blue lines. The lines are evenly spaced and run across the width of the page, providing a guide for writing. There are no margins, text, or other markings on the page.

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*Stay tuned: FAF-US's new website
is launching in November 2017!*

UNDER THE HIGH PATRONAGE OF
MR EMMANUEL MACRON
PRESIDENT OF THE FRENCH REPUBLIC

FRENCH-AMERICAN FOUNDATION
**ANNUAL
GALA DINNER**

THE BOARD OF DIRECTORS, HONORARY AND GALA CHAIRS
AND COMMITTEE REQUEST THE PLEASURE OF YOUR COMPANY ON

TUESDAY, NOVEMBER 28, 2017

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